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New Uncertainties

By Theo Sommer

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These days we no longer have enemies on our borders. Moreover, there are currently no armed conflicts between states. Nonetheless the present era is characterized by uncertainty and instability. "There are fewer military threats to our territory, but more challenges to our security, from every direction," says NATO's Secretary General Anders Fogh Rasmussen. But what, concretely, are those threats and challenges?

NATO sums it up thus: proliferation of weapons of mass destruction, cross-border terrorism and organized crime; regional crises, genocide and climate change; danger to vital trade routes, especially maritime routes; cyber-attacks on our data centers and deep sea data cables; attacks on pipelines, nuclear power stations, stock exchanges or transport systems; conflicts about water, natural resources and energy supplies. Epidemics and pandemics are often included in the list, as well as growing migration flows.

NATO would be the defense tool of choice for only a few of those risks and threats. Most cannot be dealt with by deploy-

ing armed forces. This is certainly true for pandemics. The same goes for organized crime: in the final analysis it is a policing problem.

Terrorism continues to be a challenge to be taken seriously, but its nature has changed. Religious radicalism is still virulent, but after the loss of its Afghan base and the liquidation of bin Laden, al-Qaeda has lost its significance as the operational hub of global terrorism. It is geographically fragmented into independent sub-units primarily interested in local issues. In the future, surgical use of force to combat terrorism can supersede military interventions leading to protracted ground wars.

Anyway, the Arab Spring has taken quite a lot of wind out of the jihadists' sails. Nowadays the biggest threat emanates from home grown terrorists – young people radicalized in their native countries in the West. Again, they are more a matter for the police and the domestic intelligence services than for the armed forces.

What about the proliferation of nuclear weapons? A look at the past decades tells us three things.

First, proliferation is happening more slowly than experts

assumed 30 or 40 years ago. Apart from the five UN veto powers (the US, Russia, Britain, France and China), only four states have so far made it into the nuclear league: Israel, India, Pakistan and North Korea.

Second, countries that feel threatened, or rogue states continually under the menace of regime change, can hardly be stopped even by the most draconian sanctions from setting up an arsenal of nuclear weapons – witness North Korea, and perhaps Iran.

Third, if proliferation cannot be prevented through sanctions, a lethal military strike is hardly the right answer. An Israeli attack on Iran would cause havoc in an already highly unstable region. And the Iranians, should they really go nuclear, surely know that their own destruction would be the price of any attack, either on Israel or on Western Europe. Even ayatollahs will defer to the logic of the balance of terror: he who shoots first will inescapably be the second to die.

Climate change is another story. The consequences of global warming are droughts, famines, rising sea levels, the disappearance of island nations and the acidification of the oceans. Climate change might trigger climate wars, especially over water. Civil war could become the norm in many areas, and violence can be expected to spill over borders into other countries and continents. In 2010 the National Security Strategy of the Pentagon underlined this analysis: "The danger from climate change is real, urgent, and severe.

Matters are complicated even further by the fact that under the Arctic Sea there seems to be a rich treasure of oil, gas and other natural resources. Since the territorial claims of the five littoral states overlap, controversies are unavoidable. So far the Arctic countries have been in a cooperative mood. But it is already becoming apparent that they will be backing up their claims with military hardware.

Elsewhere, too, the quest for natural resources may culminate in conflict. The insatiable appetite of sovereign states for the supplies they need is bound to acquire ever greater significance. But business competition could easily turn into political rivalry, even strategic confrontation. It should be the task of diplomacy to prevent this.

When it comes to what is probably the biggest new threat, cyber-security, the problem is rather different. This is an area in which the armed forces have an important role to play. After all, the Internet was a product of US defense research. And as in every war,

soldiers will play a crucial role in any cyberwar.

Yet not everything that tends to be called cyberwar is really war. It is important to draw some distinctions. Stopping the Internet "hacktivists" is a non-military issue. Likewise, cybercrime – stealing credit cards, siphoning money out of bank accounts, data theft on the Web – is a matter for the police.

Cyber-espionage is a much more serious affair. Here it is important to draw a distinction between spying on the business secrets of private companies and the classic kind of spying that involves the official secrets of government authorities and the military.

In the recent past, institutions ranging from the office of the German chancellor to the Vatican, the White House and the Church of Scientology have been the targets of cyber-attacks. Companies in the private sector (which own and operate between 85 and 95 percent of the critical information infrastructure) have repeatedly been the victims of cyber attacks, among them Sony, Google, Morgan Stanley, CitiBank, Lockheed Martin and Boeing.

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Science fiction becomes reality

By René Obermann, CEO Deutsche Telekom

The first Cyber Security Summit aims to set the course for Germany as a safe place to do business. These days, no country on earth can remain competitive without highly developed information and communications technology. Connecting all areas of the economy and society must and will gain ever more speed. As a consequence, the networks become a critical infrastructure – and the target of attacks. Therefore, providing the best possible protection has to be the common goal of the business sector and the state.

Cyber-attacks taking down power grids or financial markets, or rerouting airplanes, are no longer merely the stuff of science fiction. They are a real threat. Crime is increasingly moving online

René Obermann is Chief Executive Officer of Deutsche Telekom.
DEUTSCHE TELEKOM

in the 21st century. Cyber-crime has become an industry in its own right. We're not "just" talking about the theft of personal data; we're talking about organized crime and industrial espionage at a professional level.

The constantly growing threats to our connected world call for a whole new dimension in networked defense. Everyone involved knows there can never be 100 percent security on the Internet. But together we can do a lot more to substantially increase the level of security.

The Cyber Security Summit is addressing this objective to the decision-makers in business and politics for the first time, to establish a dialogue on the current dangers and on the structures for closer cooperation. ■

Cyberspace and security

By Wolfgang Ischinger, Chairman Munich Security Conference

Wolfgang Ischinger is Chairman of the Munich Security Conference.
AMBASSADOR

last year, writing about the intersection of cyberspace and security, the former NSA and CIA director Michael Hayden remarked, "Rarely has something been so important and so talked about with less clarity and less apparent understanding." Recent developments and revelations have only made this statement more pertinent, both when it comes to attacks against states and against private-sector entities. The so-called "Olympic Games" program aimed at Iran and its nuclear program, which included the Stuxnet virus, was the first destructive cyber-campaign of this kind in history. And the number and severity of cyber-attacks on states and companies is increasing by the day.

Yet, it is still difficult to grasp some of the most

fundamental issues: What does cyber mean for international security? How can we best protect our critical infrastructures and our businesses? What legal frameworks, what partnerships between private sector and government make sense? We are only just beginning the conversation.

On cyber-security, much work remains to be done on the level of experts. However, since we first placed the issue on the agenda of the Munich Security Conference (MSC) in 2011, we have also realized that we need more high-level exchanges. For this reason, we have decided to expand and deepen the debate, bringing German stakeholders together, in cooperation with Deutsche Telekom, for the Cyber Security Summit. I anticipate very productive discussions in Bonn. ■

NATO

BILDERNURS: AP/WIDEWORLD/EK

- quo vadis?

By Klaus Wittmann

There are those who believe that NATO has served its purpose. This is true in so far as the Alliance successfully achieved the task of maintaining security during the Cold War. But it does not mean it no longer has a role to play. Since the fall of the Berlin Wall, NATO has embarked on cooperative, as opposed to confrontational, security policy, adopting in November 1991 the strategic concept of a "strategy without an adversary."

As someone who has been involved in NATO's continued transformation since 1990, this author has often expressed concerns about NATO: sclerotic bureaucracy; lack of frank debate and fresh ideas; glossing over of divergent views; predominance of military thinking; difficulty in finding agreement about the nature of "new" security challenges; overextension, weakness of the European members.

Yet, it is going too far to question the very existence of NATO. After its first alleged "identity crisis" in the early nineties, the Alliance has changed in ways unimaginable at the time of the one-dimensional threat from the Soviet-led Warsaw Pact. And in several regards it has demonstrated enduring relevance.

In the three phases of its history, the Alliance safeguarded Europe's security during the East-West conflict, helped consolidate and stabilize Central, Eastern and Southeastern Europe after the end

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These kinds of attacks may be irritating and troublesome, but they do not constitute aggression in the sense of a full-scale cyber-war. However, such wars have already occurred, and NATO is rightly concerned that in future they will increase in number and effectiveness.

The first Internet attack in history occurred in the Baltic republic of Estonia early in 2007. In a three-week cyber-blitzkrieg the country's computers were overwhelmed by a data tsunami that brought the financial industry to the verge of collapse. It is suspected that the Russians were behind it.

Our vital infrastructure has become more and more dependent on online networks. If they are shut down by cyber-attacks, it could lead to a complete breakdown of public life.

The areas affected would be the transport sector, the electricity, water and gas supplies, the civil and military communications system, and the railways and airlines. Chemical factories could explode, satellites would gyrate out of their orbits, and stock exchanges and banks would have to close. GPS would no longer be available, so our navigation devices would suddenly cease to function. In one fell swoop, online warfare thousands of miles away would become impossible. US Secretary of Defense Leon Panetta has called this kind of devastating attack a "digital Pearl Harbor." Other people have called it an "electronic apocalypse."

of the Cold War, and took on peace missions beyond its area of mutual assistance after the terrorist attacks of September 11, 2001.

However, this common chronological division should not be misinterpreted. The tasks of each new phase have not simply replaced the old ones - they have complemented them. Ensuring the protection of

climate change, resource competition and the like cannot be countered by predominantly military means.

But they all have security implications and are worth discussing in a political and military security organization – and one which, to date, is the only such body with teeth. In these areas, it would be important for NATO to work out precisely where it can add value to the efforts of the international community.

In addition, given the emergence of new actors and the existence of various smoldering conflicts and other threats to the global commons, it is not possible to predict when or where NATO members' security and interests may be challenged in the future. Seen in this light, the Alliance is an insurance policy – and one whose sheer existence may even prevent the materialization of direct threats.

NATO is not a solo player on the international scene, but part of the concert of security-relevant organizations, the so-called "interlocking institutions." However, the old insider joke about "interlocking institutions" aptly illustrates the over-ambitiousness, competition and jealousy that frequently seem to prevail over the drive to achieve complementarity, cooperation and synergy.

What NATO has to offer specifically is its integrated military and command structure, decades-long experience in military cooperation and interoperability with partners, as well as joint force and opera-

tional planning. It should not seek to do things that the European Union, for instance, can do better – and vice versa. But it should be a part of a comprehensive approach tying together civilian and military efforts, without aiming to dominate other organizations.

Among the factors required to convincingly establish NATO's continued relevance is an open and ongoing debate about the *raison d'être*, the role and functions of the Alliance, and also a greater consensus about the assessment of threats. The new Strategic Concept with its elegant consensual formulations is not the

Afghan living standards too slow. Thus the legitimacy of "nation building" by external forces has increasingly become questionable.

The transatlantic link must be kept strong. But with Washington's more pronounced Pacific orientation it is clear that Europeans (in NATO and in the EU) need to take more responsibility for the security of the European continent and its periphery. The consequences for defense budgets as well as for "smart" measures (including Pooling and Sharing of capabilities) must be faced and explained to the public. Greater European influence depends on adequate contributions.

Consensus should continue to govern NATO decision-making, but the principle of "coalitions of the willing" could be institutionalized so that these do not appear as a stopgap solution for lack of a common word.

The new balance established

in the Lisbon Strategic Concept between collective defense and out-of-area missions still lacks concrete definition and implementation – NATO must concentrate

on its core tasks and follow a

sharply focused defense and security

agenda. Global partnerships are useful, but they must be developed with utmost transparency and should not imply that NATO is "going global".

The Alliance should also play an active part in the development of a meaningful future arms control and confidence-building agenda.

The NATO-Russia relationship demands greater efforts. In a common search for Russia's place in the European security order, NATO should vigorously demand from Moscow new, cooperative thinking in its security policy (as

part of the much-evoked "moder-

nization"), while self-critically acknowledging its own share of responsibility for the worsening of the relationship over the last 15 years.

One aspect appears key: In the globalized and diffuse security environment, "broadened and intensified" consultation among Allies as pledged by the Strategic Concept is of the essence. This means rigorous application and a wider interpretation of Article 4 of the Washington Treaty, which obliges the signatories to "consult together whenever, in the opinion of any of them, the territorial integrity, political independence or security of any of the Parties is threatened." Therefore it would have been logical to add "Consultation" as a fourth "essential core task" to the triad proclaimed in the new Strategic Concept.

Expanding this concept will mean a genuine cultural shift in NATO. Until now, many obvious security issues have never reached the Council table, not least for fear that disagreements would be interpreted as an internal crisis, or that consultation about a given subject would be read as an implicit tendency towards military intervention.

Finally, NATO urgently needs to better communicate its purpose and explain its continued relevance in an era so different from its founding epoch – not only after summit meetings and not in bureaucratic 65-paraphag

declarations.

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'A year of continued crises and stagnation'

Wolfgang Ischinger, Chairman of the Munich Security Conference, sees considerable risk of escalation in Iran, Pakistan and Afghanistan.

He regrets the international community's failure to deal with the Syrian crisis.

THE SECURITY TIMES: Earlier this year you said that 2012 promised to become an exciting year in terms of foreign and security policy. Have your expectations been met?

WOLFGANG ISCHINGER: From a European and a global point of view, 2012 threatens to go down in history as a year of continued crises and stagnation.

For different reasons, including the US elections, this year is not likely to see any progress on critical foreign and security policy issues.

Can you name three urgent security issues that are currently on your mind?

We have to differentiate between European and global issues. The future of the European Union and its ability to act on foreign affairs and security matters, including the future of the Eurozone as a model for a forward-looking policy of integration, is in the process of being sorely tested.

Thinking globally, I consider the developments in the Near and Middle East – from Syria to Iran to Pakistan – to be the most pressing security challenge right now. Moreover, I very much regret that the US-Russian "reset" of 2009 has come to an unfortunate standstill. I hope that in the aftermath of the US elections, the relationship between the US and Russia can be revitalized and with that also the relationship between NATO and Russia.

How do you see the further evolution of the Arab Spring?

The developments in the Arab world must still be seen as a step forward and not as a step backward. Their path will lead from the old authoritarian regimes and dictatorships to other forms of government. It is, however, an illusion to believe that these other forms will automatically be those of liberal constitutional democracies as in the West. We must always remember that in many Western states democracy took decades, sometimes even centuries to develop. We need to show strategic tolerance here.

The reset has not really failed yet?

To a certain degree, the reset has been successful. Just think, for example, of the new START agreement on disarmament. On decisive questions of cooperation between East and West, however, we have not made any progress, especially with regard to Syria and joint missile defense. All we can do is wait and see until after the elections in the United States.

You consider the Near and Middle East one of the greatest security challenges. Are we facing a security meltdown in this region?

I do not see a meltdown. But what I do see is a continued crisis involving a considerable risk of escalation, not only in the case of Iran, but also in the completely unsettled crisis situation in Pakistan and Afghanistan.

He regrets the international community's failure to deal with the Syrian crisis.

the next step toward a political union?

I very much hope that we still find the strength. EU citizens must be told what the ultimate destination of their Union is going to be. In the years of crisis, we have discussed too many short-term individual steps and have not focused enough on the long-term goal.

So how should the transatlantic partnership of the 21st century be defined from a European point of view?

The problem is not that our young people are turning away from Europe. They feel European and take Europe for granted – as though it had always been this

way. We must remind them that present-day Europe is the outcome of six decades of stupendous effort. Without the European Union and its painstaking toil toward more and more integration, we would still be immersed in ancient enmities and be surrounded by barriers.

Shaping the future of transatlantic relations is another topical issue. As a "Pacific President" Barack Obama belongs to a new generation of American leaders – one that is increasingly turning its attention from Europe to other world regions. How can we Europeans make ourselves heard in Washington again?

This is the million-dollar question, although not an entirely new one. When a new president is elected, we regularly wonder what our interests are taken into consideration in Washington. This has always been extremely difficult and will not become any easier in view of the new US "pivot" to the Asia-Pacific. We must realize that

and more blurred. We should think about more adequate new forms and structures. In addition, the Germans have a very specific problem: our decision-making process in foreign and security policy issues.

In September the Munich Security Conference hosts a "Cyber Security Summit" in Bonn in cooperation with Deutsche Telekom AG. What do you expect from this summit?

Two years ago, the Munich Security Conference began dealing with cyber-security and the risks stemming from cyber-threats for state, economy and society. I am glad that Deutsche Telekom has requested the Munich Security Conference to be a partner in tackling this novel spectrum of threats.

What precisely can foreign and security policy do to enhance cyber-security?

We all know that this is not only about defense mechanisms. In many places people are already working on the offensive use of cyber-technologies. Isn't it time to put a stop to the "digital Wild West"? I don't think it is too far-fetched to compare this problem with the problems that emerged in the 1950s and 1960s in connection with a possible deployment of nuclear weapons in space.

What are you pleading for an arms control approach?

At the time, it was possible to make all parties involved realize that it was in the best interest of all states to refrain from militarizing space. Irrespective of such obvious difficulties in the cyber field as attribution and verification, it is important to think about technical, political and legal options, the development of international conventions or the establishment of supervisory organizations.

Today we have a global suborganization of the United Nations for environmental issues. We must ask ourselves whether the ITU, the International Telecommunication Union, could tackle these new issues, or whether a new organization might be needed to seek adequate solutions.

The interview was conducted by Oliver Rolofs.

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Times Media GmbH
Tempelhofer Strasse 23-24
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info@times-media.de
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former Red Army barracks in Tallinn in Estonia, and a number of other NATO institutions are training people for cyber-warfare and attempting to heighten cyber-awareness within the Alliance.

Moreover, we should resist the comprehensive militarization of cyberspace. The armed forces have to ensure the security of their own online systems, but they should not be granted a monopoly over the entire area of cyber defense. Here the state, the business community and the armed forces must act together closely, with policymakers taking the lead.

NATO will not be able to renounce cyber weapons altogether. However, there is a need for arms control even in the IT world. If cyber-diplomacy wishes to make its mark, it should try to achieve an international consensus concerning the behavior of states in virtual space and at the same time to establish guidelines

and regulations on how to deal with non-state actors, dangerous hackers and digital terrorists.

Yet how does one retaliate if it is impossible to ascertain the address of the aggressor? Where attribution is impossible, a doctrine of retaliation is of little use. And deterrence will not work. NATO is still trying to come to grips with this question.

The Alliance should not succumb to cyber-war hysteria. Nor should it exaggerate the danger of cyber-terrorism out of all proportion. Hitherto there has not been a single case of a terrorist web attack, and as yet no car bomb and no explosive belt has been detonated via the Internet.

Moreover, we should resist the comprehensive militarization of cyberspace. The armed forces are gearing up to fight a computer war. In this area the Pentagon spends half a billion dollars annually, and the new Cyber Command has a staff of 10,000. (Germany has had its own cyber-defense center since 2011. But it's minuscule staff of 70 cannot be expected to do more than superficially coordinate the work of various government departments.) NATO has recently begun to address the issue. A Computer Incident Response Center, the Cyber Defense Center of Excellence, which is located in a

classic military retaliatory strike.

Future challenges

between policymakers, business, civil society, national authorities and international institutions.

No longer are our armed forces in a position to deal with the entire spectrum of risks, dangers and threats. They still have a vital role to play. But as new actors and diverging ideologies challenge the Western order, the primacy of statecraft is becoming ever more imperative.

You consider the Near and Middle East one of the greatest security challenges. Are we facing a security meltdown in this region?

atlantic diplomacy and defense cooperation. Moving forward, we should consider the market and our business enterprises as the actual backbone of the transatlantic partnership. If there are discussions in East Asia about establishing free trade areas, it is high time for us to finally tackle the idea of a transatlantic free trade area, a concept that has been bandied about for quite some time already. This would be inspiring new element that could give our relationship new energy, new momentum and new power.

What does that mean for the much-touted "Parlamentsvorbehalt" – the legal requirement for the Bundestag to mandate and approve every military action?

As confirmed and specified by the Federal Constitutional Court, this requirement must be respected. However, it should be interpreted and applied in a way that does not restrict the ability to meet Alliance commitments and take action. The German government must be able to take executive action. Why not think about a parliamentary right of "co-determination" similar to the one granted to the legislature within the scope of euro crisis management?

This is the million-dollar question, although not an entirely new one. When a new president is elected, we regularly wonder what our interests are taken into consideration in Washington. This has always been extremely difficult and will not become any easier in view of the new US "pivot" to the Asia-Pacific. We must realize that

the outcome of current deliberations about the "Parlamentsvorbehalt" should be an optimum ability to take action and no maximum potential to delay action. This will require a fundamental consensus in society. And derived from that, the question will be whether in Germany will ultimately be able to even conduct such strategic

debates on foreign and security policy issues.

In September the Munich Security Conference hosts a "Cyber Security Summit" in Bonn in cooperation with Deutsche Telekom AG. What do you expect from this summit?

Two years ago, the Munich Security Conference began dealing with cyber-security and the risks stemming from cyber-threats for state, economy and society. I am glad that Deutsche Telekom has requested the Munich Security Conference to be a partner in tackling this novel spectrum of threats.

The pooling-and-sharing myth

So far, it's been mostly talk and no action. The European Union's 27 "Pentagons" need to get serious

By Hilmare Linnenkamp



Does every defense minister need an air force? In times of budget austerity task-sharing is the logical solution.

The military instruments of the much-heralded Common Security and Defense Policy (CSDP) are expensive. The annual bill amounts to roughly €190 billion in defense budgets for 2012. This treasure is shared by 27 ministries of defense, 20 separate air forces with combat aircraft, numerous headquarters, gigantic logistical machineries, more than 20 defense colleges – and so on.

The European taxpayer has been too patient with governments and parliaments wasting resources on duplication and non-coordination. The 27 defense establishments own and operate 35,000 armored vehicles, no less than 2,300 fighter aircraft, more than 2,500 helicopters, and around 130 large combat ships – carriers, destroyers and frigates.

From these numbers alone, and from the fact that the equipment is unevenly distributed across Europe, it should be fairly obvious that there are typical strengths and weaknesses, overcapacities or capability gaps – a situation, in which more cooperation, more specialization and task-sharing is the logical solution in times of budget austerity.

Yet, the reality is still disappointing. Much has been said,

researched, written and solemnly declared about Pooling and Sharing – little has been done, so far.

Over the last two years several NATO Council decisions seemed to promote the principle. But no sooner had the EU, in particular through the European Defense Agency, generated a stream of ideas and projects for more cooperation through P&S than NATO came along and hijacked the concept, selling it at the Chicago summit in May 2012 under the banner of the "Smart Defense Initiative," channeling it into its bureaucracy – and soon after almost forgetting it. The concept is too technical, has not achieved political visibility or momentum, and the wider public doesn't care.

There is another gap between reality and concept. While P&S as a capability development tool is underestimated it does in fact work in the reality of coalition operations. In Afghanistan, for example, US helicopters fly injured soldiers of many nationalities out of harm's way; allied nations benefit from reconnaissance gathered by many other contributors; proven procedures allow commanders to ask for air support.

Actual combat is indeed a common effort, and resources

are shared. But preparing for it – through focused development and procurement of equipment, through common training or shared logistical capabilities to be employed together – remains a national prerogative. National plans for Satcom services, ships, aircraft and ammunition are largely untouched by the obvious challenge of fighting together.

It's not all gloom, though. There has at least been some progress lately with regard to standardization and commonality of major equipment. The Leopard II tank, the A400M transport plane, Eurofighter (a four-national endeavor after the three-national Tornado combat plane), the NH 90 helicopter entering service in 14 countries – all these projects look like progress of cooperation with all kinds of logistical and operational advantages.

At first glance it seems as if the much-needed "harmonization of military requirements" is being successfully implemented. A closer look, however, reveals that there is no joint maintenance program for the A400M nor do its crews train together – the only exception being the conclusion of a few bilateral arrangements.

The planned production of around 600 Eurofighters stresses the finances of the procuring

partners, but no concept has been developed of cascading some of them down to allied air forces eyeing seductive offers from the United States to join the F-16 club of European member states.

Similarly the NH90 is supposed to be a joint helicopter project, yet it turns out that, 15 years after its maiden flight, there are more than

Hilmare Linnenkamp advises the research division International Security at the German Institute for International and Security Affairs. From 2004 to 2007 he was Deputy Chief Executive, European Defense Agency.

Burden sharing

20 versions, making common servicing or crew training extremely difficult.

Breaking the stalemate of far-reaching declarations on P&S on the one hand and their relevance for the practical development of common and shared capabilities on the other requires a bold change in attitude among conservative and risk-averse military bureaucracies. Three options appear promising and realistic:

First, creating the conditions for shared support, training and

economies of scale in the procurement process by a serious effort to reduce the diversity of weapon and support systems: cross-border acquisition based on international competition, promotes commonality. After all, the US Navy buys German anti-mine drones. European armies may well coordinate their purchases of armored vehicles from a competitive selection of Finnish, Swiss, French or German design. And why not decide on a single model of the future military radio systems operated nationally today?

Second, testing the benefits of common equipment with the well-established EU Battle Groups. If a core group of member states were to provide a permanent stock of equipment – from armored vehicles, helicopters, radios all the way to a field hospital – rotating personnel from all contributing countries would train and exercise this Battle Group. Such a system would represent an innovative version of "multinational" troops – no longer based upon ad-hoc patchwork of national contingents with their own fighting materiel, but benefiting from shared standard equipment and services.

Finally, real progress on P&S needs political and public visibility beyond the military-technical

details of its engineering. Hence, a limited number of identifiable lighthouse projects should be considered. Two obvious candidates would have to be brought to the attention of the long-suffering European taxpayer: All crisis management operations (not only military!) under CSDP need reliable and affordable communications systems. Why, therefore, not establish a shared EURO-Satcom system that, in ten years from now, can replace the individual military satellite communications capacities operated nationally today?

Furthermore, air policing – already a small island of cooperation under NATO with regard to the Baltic airspace – could be organized collectively on the basis of a Euro-Air Defense Force. Thus, a core group of Member States would provide a standing multinational force of fighters to protect regional airspaces in peacetime and develop, in this way, cooperative experience and effective procedures for common operations?

There is a way forward on Pooling and Sharing. But it needs the attention and engagement of finance ministers and, of course, the heads of government to persuade the 27 European pentagons to get serious.

Spreading the risk, sharing the costs

How to make the German military part of an integrated security structure without bypassing parliament

By Andreas Schöckenhoff and Roderich Kiesewetter

The Eurozone debt crisis is stealing Europe's voice. The debate over how to save the common currency is smothering discussion of other, urgently needed reforms. These include changes in EU foreign and security policy, precisely because funds are in short supply. In the future, no EU member state will be able to finance the entire spectrum of military and civilian capabilities alone.

Yet a coherent, independently robust and credible Common Security and Defense Policy (CSDP) is attainable only if policymakers dare to implement more European integration. These premises provide the foundation for our remarks:

In the future as now, Europe will not be able to safeguard its own security. It will still need American support, despite the recent US turn toward Asia.

Europe must enhance its own effectiveness while ensuring that

again becomes a relevant partner for the US. That includes anchoring NATO as a foundation of transatlantic relations.

States prepared to strengthen Europe must be ready to share the risks and to share the obligations as their capabilities allow. Those not prepared to do so must accept less influence.

An effective CSDP can succeed only if EU member states relinquish part of their national sovereignty, just as sovereignty is currently being ceded in financial and economic policy. That is the extent to which the military capabilities of individual states must be integrated and placed under shared leadership. The concerns of individual nations will no longer carry as much weight.

Also, we must launch a substantial debate over what the EU's civilian and military missions can achieve. As a point of reference within Europe, Germany can act as a mediator here. Berlin should

conclude pooling and sharing agreements with willing partners, especially in mutual air defense, joint coastal defense, joint training facilities, command structures (such as the EU and NATO

The question of further ceding national rights will also continue to occupy the Bundestag, which has relatively strong rights in regard to military matters compared to other European

Council). That would give the executive the "right of deployment." The Bundestag – the legislative – would hold the "right of recall."

This suggestion for changing German deployment law should be promptly reviewed for its conformity with the constitution. Possibly, parliament would have to pass additional legislation.

Pooling and Sharing agreements should become enshrined in security policy guidelines. After parliamentary approval, the German government would have a mandate to deploy the earmarked forces and means within the framework of the agreements without having to seek the Bundestag's approval.

The President of the German Bundestag and leaders of the parliamentary party groups must begin to discuss the possibility of a more flexible approach. One option might be an annual debate of security policy guidelines in the Bundestag. It should end with a plenary debate and a vote on a parliamentary resolution providing German soldiers and capabilities for integrated armed forces.

Deployments would be subject to a unanimous resolution of the European Council (or the NATO

Andreas Schöckenhoff is deputy chair of the CDU/CSU parliamentary party responsible for foreign, defense and European policy. DEUTSCHER BUNDESTAG M. MÜLLER

Foreign deployment

Headquarters in Ulm) and a unified command and information system. All this could be prepared by a joint EU/NATO working group at the political director level, whose jobs should include determining concrete working fields for joint agreement and necessary relinquishments of sovereignty.

national parliaments. The Bundestag should agree to changes to the requirement for parliamentary approval of foreign military deployments. Parliament must retain the last word as a right of recall. But making Germany's decision-making process more flexible would do much to build confidence among our partners.

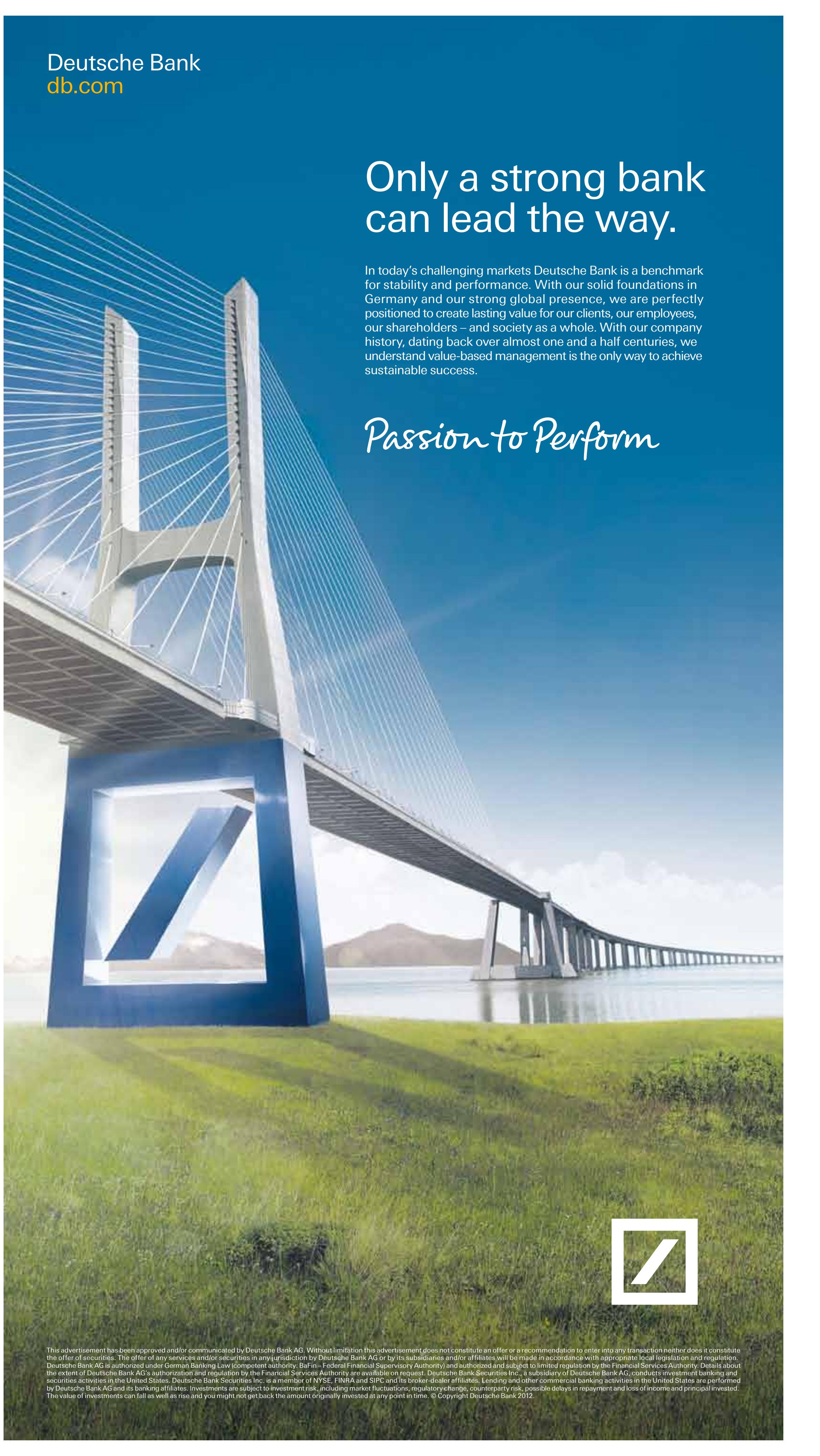
This article is an excerpt from a longer paper that appeared in the September/October 2012 issue of Internationale Politik.

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Iranian President Mahmoud Ahmadinejad inspecting the Natanz nuclear plant.

Tehran's nuclear balancing act

Iranian leaders must realize that failing to limit the enrichment program will eventually trigger war | By Mark Fitzpatrick

As summer draws to an end, a diplomatic solution to the Iranian nuclear crisis remains nowhere in sight. Despite cyber-attacks, sabotage, other forms of clandestine warfare, and, most importantly, sanctions that have halved oil sales, Iran continues to enrich uranium at an ever faster pace.

The new quarterly report by the International Atomic Energy Agency (IAEA) records further alarming figures: Iran's enriched uranium stockpile will grow to nearly 7,000 kg, enough for over four bombs if further enriched, and more of it will be at the 20 percent enrichment level that is a short step away from weapons grade. More centrifuges will be in place and more enrichment work will be taking place at the deeply buried facility at Fordow, out of reach of Israeli bombing.

Iranian officials made exaggerated claims in early August about a new US intelligence estimate assessing greater Iranian progress toward weaponisation than earlier thought. The US still concludes that Iran has not resumed the weapons work it suspended in late 2003. Yet work on the other two elements necessary for a bomb continues apace: stockpiling fissile material and perfecting a missile delivery system. Sanctions have impeded progress in the solid-fuelled missile program and prevented Iran from enriching uranium even faster with advanced centrifuge models, but neither program has been halted.

Meanwhile, the optimism that greeted the initiation of talks in April between Iran and the six powers (France, Germany and Great Britain plus China, Russia and the US, dubbed the E3+3 in Europe but the P5+1 in the US) led by EU foreign policy chief Catherine Ashton quickly dissipated. Although crippling EU and US sanctions brought Iran to the negotiating table, they were not enough to persuade Tehran to offer more than a half to 20 percent enrichment, for which it asked an exorbitant price: the lifting of sanctions and an acknowledgement of Iran's right to enrichment.

In addition to a half to 20 percent enrichment, the six powers have demanded two other initial steps by Iran: exporting the accumulated stockpile of 20 percent

enriched product and shutting down Fordow. In exchange, the Six offered to supply 20 percent enriched uranium fuel for the Tehran Research Reactor, assistance with reactor safety and aircraft spare parts. Unsurprisingly, Iran judged this opening negotiating position to be unacceptable. Although President Mahmoud Ahmadinejad said last autumn that Iran could halt 20 percent enrichment as a quid pro quo for reactor fuel, Iran since then has produced fuel on its own (whether it is safe to use is another matter), and now seeks a higher price.

If Iran were to indicate it could go along with 'stop, ship and shut,' then the E3+3 would have to consider whether to respond with some sanctions relief. But so far, Iran has not tested the unity of its negotiating partners by giving any reason for them to consider compromise. Iran is only willing to consider stopping the 20 percent enrichment; no ship and no shut. The artful characterization by some Iranians, such as former Iranian negotiator Hossein Mousavian, that the E3+3

offer amounts to seeking to trade 'peanuts for diamonds' greatly distorts the respective negotiating positions.

If Iran were willing to consider a complete suspension of uranium enrichment – as demanded by six Security Council resolutions – and exporting the stockpile of not just 20 percent enriched uranium but also the 3.5 percent enriched product, this would indeed be equivalent to diamonds. For such a compromise, the US and allies should certainly offer equivalent concessions in return. But the 20 percent product is only a small part of the problem. It is the most urgent aspect of Iran's enrichment program, because continued production at Fordow could spark the premature Israeli attack that the US desperately seeks to forestall. Yet some perspective is needed about the 20 percent issue.

The 20 percent stockpile is currently not close to being enough for one weapon, and a third of the stockpile has already been converted into a fuel-precursor form that makes it harder to use for weapons purposes. The crux of the matter is not the rela-

tively small amount of 20 percent enriched product, but the larger stockpile of 3.5 percent enriched uranium and the ever increasing production rates. This is why Iran has not been happy with the E3+3 focus on 20 percent enrichment, fearing that this position can become an implicit accep-

tance of fact.

and Defence Minister Ehud Barak want to give the strike order in the next two months. Yet there is intensity push-back in Israeli security circles over the inadvisability of unilateral action. And it is impossible to determine how much of the Netanyahu/Barak rhetoric about military options is a bluff to persuade Iran to step back.

Iranian officials project nonchalance about the possibility of air strikes, judging that Israel could do not much damage on its own and that the US would not be willing to join. The former may underestimate Israeli capabilities and the latter is only true for the moment. President Barack Obama drew a clear red line this spring when he said a nuclear-armed Iran is unacceptable and that he was not bluffing about using a military option to prevent it. The unstated corollary to this position is that he would accept an Iranian nuclear capability as long as Iran does not cross the line to production. Obama might judge that it could get away with such exposure, claiming, as it does today, that it does not need to follow IAEA rules about early notification of new nuclear facilities.

If this is Iran's calculation, it could well backfire. Iran does not know how close it could come to crossing the line to weapons production before its adversaries determined it was too close. If Iran's enrichment program continues unabated, at some point Western intelligence agencies will judge that because the uranium stockpile is too large, the technology too advanced and the hiding places too many, a dash for the bomb cannot be detected in time.

If, however, the Iranians sought to produce HEU at clandestine plants, they could not be confident the work would remain hidden. Twice already, secret enrichment plants have been exposed. Iran might judge that it could get away with such exposure, claiming, as it does today, that it does not need to follow IAEA rules about early notification of new nuclear facilities.

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Months? More like decades

An attack on Iran would be illegal and impossible to contain | By Michael Lüders

In the armed conflict with Iran that by now seems nearly inevitable, two scenarios are emerging. The Israeli leadership could opt to attack Iran before the US presidential elections on November 6, thereby forcing the Obama administration, in the midst of the election campaign, to reluctantly stand by its Israeli ally militarily. Refusing to do so would substantially hurt Barack Obama's prospects for a second term. The Republicans, closely aligned with the Israeli lobby through their largely fundamentalist Christian voters, would delight in painting Obama as a rela-

ganda. Most Western analysts believe that the Israeli saber-rattling of the last few weeks has been designed solely to ratchet up the pressure on Tehran via Washington. This view comes up short, however.

Michael Lüders is a political scientist and a public policy scholar and a former Middle East correspondent for the German weekly Die Zeit. He is the author of *Iran: Der falsche Krieg: Iran - The Wrong War*.

Flashpoint IRAN

Why would Israel raise the pressure? The latest round of negotiations on the Iranian nuclear program, begun in Istanbul in April between the 5+1 states (the permanent members of the Security Council plus Ger-

many) on the one side and Iran on the other, have been failing to make progress chiefly because Israel, acting through the Americans, has been blocking every negotiated solution. The Iranian side has offered to stop enrichment beyond five percent – to date it has enriched up to 20 percent. Five-percent enrichment is not enough to build a nuclear weapon. In return Tehran wants Washington to ease the sanctions imposed on the Iranians.

Only at first glance is this conflict about Iran's nuclear program. Israeli Defense Minister Ehud Barak has admitted in several interviews that an Israeli attack would set back Iran's nuclear program by only a few years, and certainly not destroy it completely. But that was an acceptable outcome, he added, because additional time would last not weeks, as the hawks maintain, but years or maybe even decades.

Alternatively, the Netanyahu government could receive a firm commitment from Obama for a US-led attack next year. That would be the Israeli side's final offer. In both cases, the Iran conflict would remain on the

agenda. Most Western analysts believe that the Israeli saber-rattling of the last few weeks has been designed solely to ratchet up the pressure on Tehran via Washington. This view comes up short, however.

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Israel's war of nerves

Attacking the Islamic Republic's nuclear facilities would be folly – yet Israel may have no other choice | By Josef Joffe

This MOP isn't for cleaning floors. It stands for Massive Ordnance Penetrator, the most powerful explosive device in the American arsenal – six meters long and weighing 14 tons. The monster bomb is built to bore through concrete 60 meters thick before its 2.5-ton explosive charge detonates. It would be the weapon of choice to wipe out the deeply bunkered Iranian enrichment facility at Fordow, near Qom.

Why Fordow?

It is a military restricted zone, fenced by anti-aircraft guns and rockets. The International Atomic Energy Agency (IAEA), the UN's nuclear watchdog, had no idea this underground project existed. It was discovered three years ago by Western intelligence services. Ever since, the fear has been that the Iranians are working in two-track mode: Over here, you see the inspected installations; over there, we have their clandestine counterparts.

When Fordow was uncovered,

the US Air Force ordered MOPs.

The first were delivered last fall.

Yet Defense Secretary Leon Panetta is not certain that the thing actually works the way it's supposed to. "We're still in development," he said earlier this year.

The mountain rock above the centrifuge rooms is at least 60 meters thick.

Maybe the MOP will chew its way through, maybe it won't.

Would a second device manage the final meters?

The planners remain optimistic:

Either way, they say, the highly fragile centrifuges wouldn't survive the shock.

One thing's for sure: the three-year-old war of nerves keeps escalating. An attack wasn't a question of days or weeks, but not of years either, said Israeli Prime Minister Benjamin Netanyahu last March. Amos Yadlin, the former chief of AMAN, Israel's military intelligence, claims to know the date. In the *New York Times* he oracles that Israel would unleash its forces on the day "when Iran is on the verge of breaking out" at declared facilities from a top secret location.

The problem is that the red line separating nuclear-capable

from nuclear-armed will become less clear as Iran's enrichment program makes further advances. At present, Iran is still months away from being able to make a successful dash to produce weapons-grade highly enriched uranium (HEU). Because IAEA inspections take place on average twice a month, any such 'break-out' at declared facilities would be detected in time.

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Turkey is the next-door neighbor of the Arab revolutions, and has 100,000 refugees from Syria to show for it. The country lies in the midst of major conflict centers in the Balkans, North Africa, Israel and Palestine, in Syria, Iran and the Caucasus. Turkey's approach to this precarious situation sparks continuous criticism from the West. Whether closer ties or disputes with its neighbors, Ankara's motivations are often regarded as stemming from Turkish history or religion.

Many Western observers think they see two ideologies behind Turkish strategies for coping with conflict: dreams of regional hegemony – Ottomanism, and seduction through sectarian politics – Islamism. Turkey, one often lies, is turning its back on the West.

These labels are as common as they are false. What's happening in Turkey today can be explained far better using ideas we in the West know well, because we invented them: capitalism and nationalism.

These un-Western concepts have found purchase within Turkish society faster and more profoundly than anywhere in the Middle East. And don't forget the challenge of the Arab uprisings, which directly affect Turkey. All this has shaped its foreign policy amid a crisis environment.

Turkey has transformed itself from a shattered command economy into a booming export nation. Today, Anatolian fields, once plied by squeaking donkey carts are home to thriving mid-sized manufacturing businesses. These companies export in every direction, and account for most of Turkey's export volume.

The primary market remains Europe, but the Black Sea periphery, Russia, the Middle East and Africa are catching up fast – and changing the Turkish view of the world.

Turkey and Russia were alienated by the Cold War and centuries of rivalry in the Caucasus and Central Asia. Now, five passenger flights a day link Moscow and Istanbul in each direction. A dense web of flights connects Russian and Turkish regional cities. Turkey exports cars, household goods, produce and construction labor northwards; Russia supplies two thirds of Turkey's gas demand, half of its coal and a third of its oil consumption. Russia's state-owned nuclear energy company Rosatom will build Turkey's first nuclear power plant.

Translated, the conservative governing AK party's name means Justice and Development Party. But if there's one ideology that glues the party together, it's business. The AKP includes business associations, media groups, corporations, wholesalers and construction magnates. The party is actively cultivating a country full of capitalists.

Turkey is growing, and most Turks are applauding. Seventy-one percent welcome globalization. When President Abdullah Gul and Prime Minister Recep Tayyip Erdogan travel abroad, their planes are always stuffed with business leaders. With an eye to the future, the government is expanding freedoms

Turkey, a role model

Islamist parties from Tunisia to Morocco aspire to be like the AKP. Turkey's governing party is also a close US ally

By Michael Thumann



If there is one ideology that glues the AKP together, it's business: office building in Mersin next to a mosque.

of speculating in Turkey that Brussels needs Ankara more than vice-versa. Accession negotiations have ground to a standstill – primarily through the fault of the Europeans.

In Cyprus, the EU and Turkey have a seemingly permanent sore point. Suspected gas reserves off the Cypriot coast are providing fodder for even more dispute. In the Aegean, Turkish jets commonly make low-level runs over Greek islands. A resolution in the Turkish parliament from 1996 threatens Greece with war should Athens extend its maritime rights in the region in compliance with the international law of the seas.

To be sure, the AKP-led government has attempted to ease tensions with Greece. Erdogan courts his Greek counterparts and has returned confiscated properties to the Greek Orthodox Church. Yet the nationalists continue to point the way. Since 2005 they have been successfully stonewalling progress towards rapprochement with both Cyprus and Greece.

The Arab uprisings have radically changed Turkey's foreign policy environment. Popular unrest and military conflicts have spelled the end of Davutoglu's no-problem policy and brought many new challenges. Turkey veered from making pacts with dictators to supporting the Arab revolutionaries. In Libya, Erdogan abandoned his former ally Muammar Gaddafi and backed the rebels in Benghazi. The AKP serves as a political role model for Islamic parties from Morocco to Tunisia. Yet the real strategic challenge for Turkey is Syria.

The Turkish premier's once amicable relations with Bashar al-Assad have given way to open hostility.

Turkey now offers Syrian refugees safety within its borders and the Free Syrian Army command centers and training camps. Arms are delivered to the rebels via Turkey. The main danger, from Ankara's viewpoint, is a possible push for autonomy by the Kurds in northern Syria. There, Erdogan's failure to resolve the Kurdish question in his own country is coming home to roost.

In Syria, on the other hand, Turkey stands against Russia, China and Iran. Western suspicions of a Tehran-Ankara axis are groundless. Iran has been threatening Turkey both because of Ankara's stance in Syria and its construction of strategic radar systems near the Iranian border. NATO intends to use these to help shield against Iranian missiles.

"The Arab uprisings have radically changed Turkey's foreign policy environment."

Arab and African countries, until the uprisings began. Yet toward Greece, Armenia and Israel it has not. Why is that? The Turkish Republic was forged in the fires of nationalism, which marks the country's politics to this day. In the early years of his tenure as prime minister, Erdogan purposely muted the nationalist tones in his policies. Since 2009, however, he has again

been encouraging the AKP's latent nationalist tendencies, especially around elections. Now, all parties in parliament belong to one camp: the nationalistic one.

Erdogan's emotional and confrontational style has made him

a possible push for autonomy by the Kurds in northern Syria.

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Michael Thumann is Middle-East correspondent of the Hamburg weekly *Die Zeit*.

NICOLE STURZ
Flashpoint TURKEY

popular with voters. His tirades against Israel in recent years have exposed the prejudices of a partisan, nationalist politician. Turks loved it. The man on the street lauded the prime minister's skirmishes, even as – without the masses noticing – trade with Israel continued to grow.

Its populist and macho stances have cost Turkey substantial trust in the West, but Erdogan's has

similar arc. It's become a staple

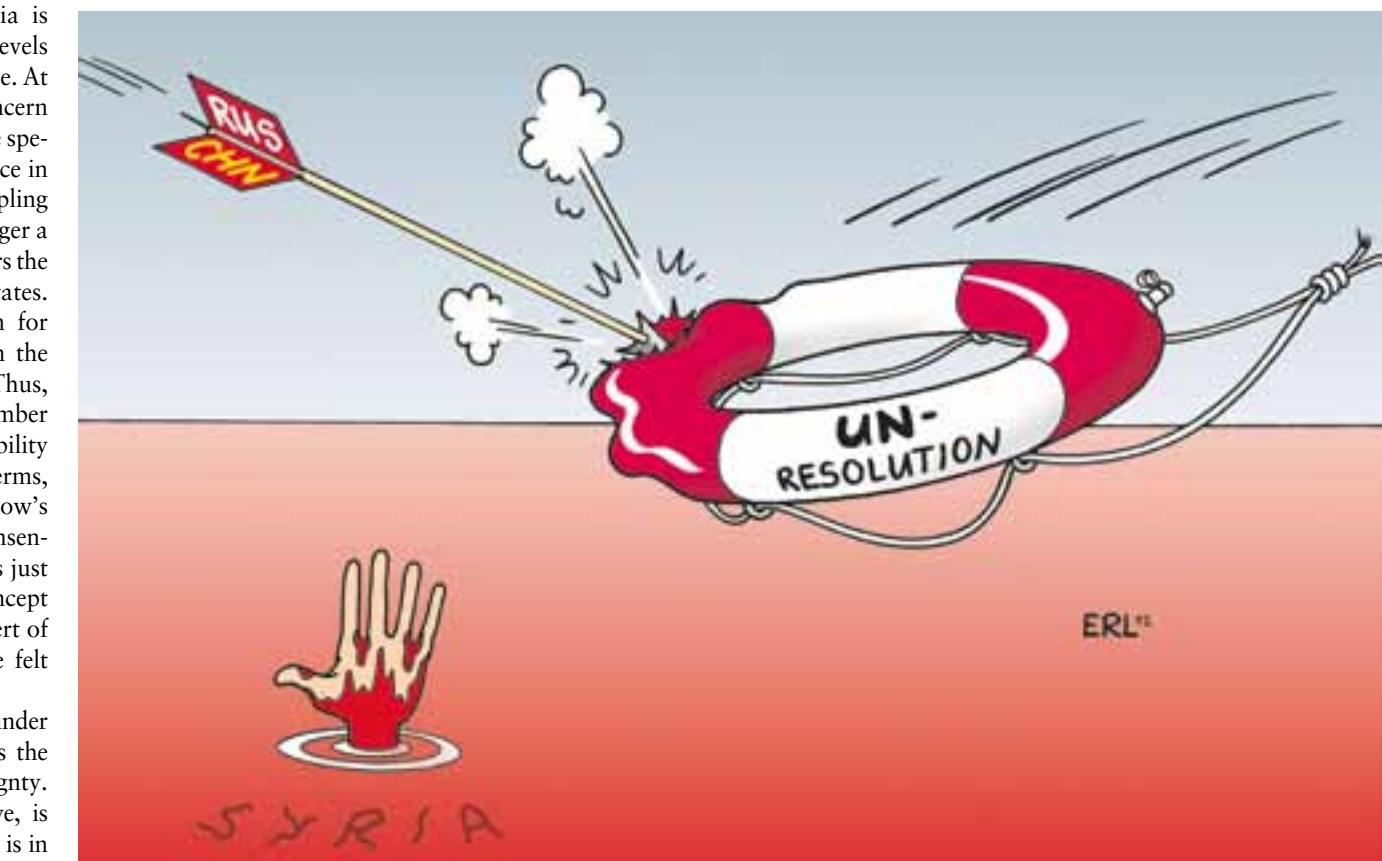
Ankara's strategic dilemma

Turkey lies in the midst of major conflict centers



An alternative to force

Why Moscow opposes military intervention in Syria | By Dmitri Trenin



course their children, but that's about it. Real and substantial as they are, these interests are fairly limited.

The implications of this analysis are several. Moscow is neither pro-Assad nor anti-West, but its position on the issues of the primacy of the UN Security Council and the importance of sovereignty will not change. In stark contrast to the Soviet Union, Russian leaders today abhor revolution and favor procedure over emotion and ideology. Moscow knows that the West can once again ignore its opposition and intervene in Syria with force. That would not provoke a Russian military action, but the rift between Moscow and Washington would grow deeper. This, in turn, would likely harden Russian attitudes to other crisis situations, particularly over Iran. Finally, the pattern of Sino-Russian opposition to US-led or US-backed use of force around the world, which appeared to be easing with Libya, would be further strengthened.

While the West should not hope that Russia (or China) will simply join it on Syria, it can engage with Moscow and Beijing to stop the violence in the country, and prevent the spread of the conflict.

Syria does not even come close. Bashar al-Assad is a commercial partner for the Russian defense industry, but the overall economic relationship is not particularly thriving.

To persuade Damascus to agree to new purchases of Russian arms,

Middle East Quartet. It does not seek to undermine US interests in the region, its ties with Arab regimes have grown cold and, in a most dramatic about-face, the Kremlin has befriended Israel.

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How dangerous is Pakistan?

Upcoming elections offer hopes of a new political leadership | By Ahmed Rashid

Pakistan is the key to the timely and safe withdrawal from Afghanistan of troops from 49 countries. But the country is itself beset with multiple crises, burgeoning insurrections and a lack of decisive governance.

For seven months, it isolated itself from the Western alliance by closing the main supply and exit route for NATO equipment from the port city of Karachi to the Afghan border. Yet the road's re-opening in August has only intensified the domestic problems Pakistan continues to face. At stake is the

future stability of not just Pakistan but also Afghanistan in what has become the most volatile region in the world.

On July 3, US Secretary of State Hillary Clinton finally said the magic words in a phone call with her Pakistani counterpart: "We are sorry for the losses suffered by the Pakistani military." It was a tepid apology for the killing of 24 Pakistani soldiers last November by US helicopter gunships, but enough so that the Pakistanis agreed to reopen the border crossings into Afghanistan that had been closed since the incident.

Pakistan's indecision for so many months was a result of a three-



way-split in governance between the all-powerful army, the elected Pakistan Peoples Party government and the Supreme Court. The PPP and its allies are trying to make it through until next March 2013 when general elections have to be held. Simultaneously, the Supreme Court – which has already forced the resignation of one Prime Minister (Yousuf Raza Gailani) – has spent much of the year trying to force the resignation of President Asif Ali Zardari on corruption charges.

The army, which controls foreign policy and all national security issues, is facing a wave of internal dissent and growing anti-Americanism within its ranks that

a political initiative to end the separatist uprising in Balochistan province.

The underlying issue is the ruling elite's failure to carry out reforms. The army and the politicians lacked the courage or will to take the necessary tough decisions such as making peace with India, blocking the growth of extremism or carrying out desperately needed economic reforms, when the rest of the world was surging ahead on a peace dividend and globalization after the end of the Cold War. In the 1990s the army immersed itself in covert wars, first in Afghanistan supporting the Mujaheddin and later the Taliban, and then in Indian Kashmir supporting the Kashmiri jihadists – many of whom were actually Pakistani militants.

In the 1990s, tens of thousands of jihadis were trained by the army. Pakistan was thoroughly undermined from within, even before it took the unwise decision to give shelter to escaping Afghan Taliban militants from Afghanistan in 2001 in order to sustain "options" against the US presence in Afghanistan. Until recently, Islamic extremists were still a tool of the military and the foreign policy goals pursued by its intelligence services.

However, awareness is creeping in. For the first time, army chief General Ashfaq Kayani warned in an Independence Day August 14 speech that: "The fight against extremism and terrorism is our own war and we are right in fighting it...otherwise we'll be divided and taken towards civil war."

Backed up by the threat of more drone attacks, the US and NATO have been insisting that Pakistan contain the cross border attacks of the Afghan Taliban, in particular the Jalaluddin Haqqani network which has launched some spectacular attacks against NATO forces. Earlier, the killing of Osama bin Laden in his lair in the heart of Pakistan was another blow to the country's image. The al-Qaeda leader's presence in Pakistan influ-

Appears to have paralyzed its decision making process. For seven months nobody in the squabbling troika wanted to take the decision or bear the responsibility for reopening the road to Afghanistan. Now that it is open and tentative steps have been taken to try and restore relations with the US and NATO, the government is failing on other fronts: the tough decisions needed for economic reform; Protecting the minorities whose members are gunned down daily by a variety of extremists; acting against the Pakistani Taliban or launching



Anti-Americanism in Pakistan is growing. Supporters of the Jamat e Islami party protest against the re-opening of the NATO supply route, in Karachi. US and NATO forces in landlocked Afghanistan get around 75 percent of their food and military supplies through Pakistan. Radical Islamists have frequently attacked NATO transports, here in August 2011 in Baluchistan (opposite page).

riated the US and NATO – especially as the Pakistani intelligence services still have not explained what he was doing there.

Yet Pakistan has also paid a terrible price for its inability to curb extremism. The government says 35,000 people have been killed over the past decade by the Pakistani Taliban, related militant groups or in bitter sectarian war that has gone unchecked, with all minority religious groups now at risk the hands of Sunni extremist groups. Those targeted include Hindus and Christians but also Muslim groups like the Ahmadias, Ismailis, Memons and Shias. In Karachi, the breakdown of law and order is leading to the growth in the ranks of armed militias based on ethnic, criminal or political loyalty.

"Pakistan desperately needs new political leaders who can tell its people the unvarnished truth about past mistakes."

The Obama administration's lack of a strategic policy towards Pakistan and the many tactical mistakes it has made over the past two years has only intensified anti-Americanism. Many Pakistanis believe that it's the Americans who have got it all wrong and if only they were to leave Afghanistan, everything would right itself.

The Obama administration has now declared the Haqqani network a terrorist group. That could lead to Pakistan being branded a state sponsor of terrorism, because of Haqqani's safe havens. Any such US move could prompt a fresh crisis with the Pakistan military, harden anti-Americanism among the public and politicians and isolate Pakistan even further.

Islamabad had taken no steps to avert the policy disaster of the Haqqanis being labelled terrorists.

Ahmed Rashid is the author of the bestselling books "Taliban" and "Pakistan on the Brink: The Future of America, Pakistan and Afghanistan."

PRIVATE
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Leadership and decisive decision-making was required, first to contain the Haqqanis by forcing them to stop their attacks on US forces and then by opening talks between them, the Americans and the Afghan government just as other talks are ongoing with the Afghan Taliban.

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Weighing the options in war-ridden Syria

The endless suffering of the civilian population demands intervention – but political considerations call for restraint | By Guido Steinberg

In recent weeks, the escalation of the violence in Syria has led to an intensification of the debate over a possible Western military intervention. In mid-August 2012, President Barack Obama called the deployment or use of chemical or biological weapons by the Syrian regime a "red line" for the United States. He thereby suggested that his administration was giving serious thoughts to the possibility of having to intervene militarily if weapons of mass destruction threatened to fall into the hands of militant groups or if they were directly used by the Syrian regime.

Ever since these remarks, the debate over a possible intervention has continued, showing how much the escalating killing of civilians all over Syria has unnerved the international public. But it remains highly unlikely that the US administration will change its cautious policy with regard to Syria – and this is in fact the only responsible way to deal with the crisis for the US and its allies.

This policy is based on a realistic reading of the situation in Syria, where it is far from clear who will prevail. The regime of Bashar al-Assad is struggling to reestablish its control over the whole of Syria's territory but its units are still highly superior to the rebel forces.

However, the regime lacks reliable manpower to hold areas

once it has forced the insurgents to withdraw from certain towns or city quarters. This has become obvious in Damascus, where fighting has resumed after government forces claimed to have cleared the city of insurgents in late July 2012.

"It would be unwise to become immersed in a struggle of minor importance and, in doing so, tie one's hands on the larger issue: Iran."

The rebels, on the other hand, are in no position to defeat the regime either. They still lack the manpower, money and weapons to confront government forces head-on and they also suffer from insufficient military and political coordination of their activities. As a result, they have not been able to translate their biggest success – namely their very survival in the face of the regime's brutal onslaught – into any improvement of their strategic position.

The result of this strategic stalemate has been an escalation of violence into a civil war that might continue for years.

Although the Obama administration has made clear that it believes that Bashar al-Assad will lose in the long run, it has not taken decisive action to help the insurgents but has limited itself to providing them with

escalation if Washington decided to intervene more forcefully.

In all states where the Arab

spring has weakened the ruling regimes, Islamist parties and groups have become important players in the new political systems. In Syria, the Muslim

Brotherhood has every chance of duplicating the victories of their brethren in Tunisia and Egypt.

About 70 percent of the Syrian population are Sunni Arabs and there are clear indications that Sunni Islamists are strongly represented among the rebels, while

not overly sympathetic to the US, regardless of Washington's role in supporting the insurgency.

Adding to the widespread

scepticism in Washington is the increasingly prominent role of Jihadists in the insurgency. The al-Qaeda affiliate in Iraq has already taken the chance to send personnel and arms to Syria, and a local Jihadist group named Front for the Protection of the Syrian People (Jabhat al-Nusra li-Ahl al-Sham) has been responsible for several of the large-scale bombings in Damascus and Aleppo in recent months.

These groups have brought non-Syrian militants into the country, but have also profited from the existence of a strong Jihadist underground in the country, which already provided the Iraqi insurgency with thousands

of fighters and which today provides the Syrian rebels with well-organized and battle-hardened warriors. It is no wonder that the US hesitates to support an insurgency in which these groups play a role, however limited that role might be.

The insurgents are mainly supported by the Saudi Arabian and



Guido Steinberg
is a Middle East expert at the German Institute for International and Security Affairs (SWP).

SWP-BERLIN.ORG

Flashpoint
SYRIA

PICTURE ALLISON/REUTERS

To intervene or not?
Syrian refugees at the Al Zaatri refugee camp in the Jordanian city of Mafraq mid August.



is necessary to use force against Iran in order to keep it from building a nuclear bomb very soon. It would be unwise to become immersed in a struggle of minor importance and, in doing so, tie one's hands on the larger issue.

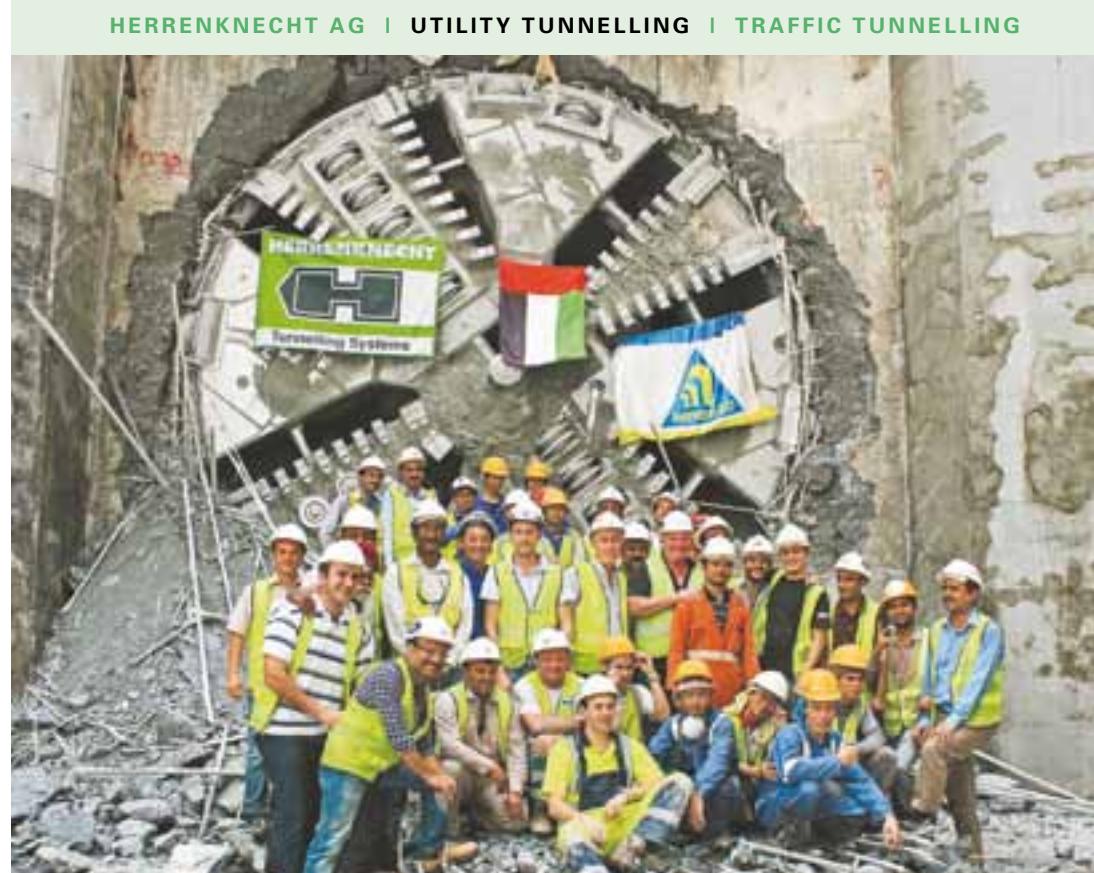
The Bush administration did exactly that when it invaded Iraq in 2003. The result was an immensely strengthened Iranian regime on the verge of achieving nuclear weapon capability. Any intervention in Syria might have similar results and would only distract the US from the much more important Iran issue.

The American position reflects a sober reading of the regional situation. It is the right way to keep up pressure on the Assad regime by sanctions and try to keep it from using weapons of mass destruction by all possible means. At the same time, the US and its allies should continue trying to force the Syrian opposition and insurgents to find a common political platform that is able to convince the minorities in the country that they will not be targeted once the regime falls.

In general, the question whether to intervene or not is a classical dilemma, especially when considering the suffering of the Syrians themselves. Nevertheless, the prospect of an escalating regional cold war with a nuclear-armed Iran as the prime adversary is the far more dangerous scenario. ■

PICTURE ALLISON/REUTERS

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ABU DHABI: SEWAGE SYSTEM WITH STRATEGY.

ABU DHABI | UAE

PROJECT DATA	CONTRACTOR
S-582, S-583, S-584	Impregilo S.p.A.
S-585, S-586, S-587 EPB Shields	
Diameter: 3x 6.310mm, 2x 6.950mm	
Installed power: 3x 945kW,	
2x 1,200kW	
Tunnel length: 4,250m, 5,152m,	
4,808m, 1,846m, 4,260m	
Geology: clay stone, gypsum,	
sandstone/limestone	

On the basis of the 2030 master plan, a gigantic new sewage network is being built in the desert metropolis of Abu Dhabi, which will connect new city and industrial areas. The "Strategic Tunnel Enhancement Program", in short "STEP", includes a main collector (deep tunnel sewer) with a length of 40 kilometers in three lots, as well as inflow link sewer and pump stations.

Herrenknecht has delivered five tunnel boring machines (TBM) for the project lot 2 and 3. They are designed to withstand high groundwater pressures of up to 8bar, and have been working successfully since April 2011. In April and May 2012, Impregilo's tunnelling experts achieved breakthrough with the first 3 machines after

daily top performances of up to 33 rings (Segment length: 1,400mm). The two other EPB Shields are underway at full speed. The concrete segments for the tunnel lining are delivered by a lining segment production plant, which was planned, equipped and put into operation with the help of Herrenknecht Formwork engineers. In the form of innovative rolling stock transport systems, MSD provides support for efficient jobsite logistics.

The project is well underway with Herrenknecht technology and competent partners from the region. This means that Abu Dhabi will soon have plenty of purified water for the irrigation of the desert city.



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Leaving Afghanistan without abandoning it

The aim of the gradual withdrawal is to ensure the success of the handover to local forces | By Jamie Shea

Nothing in his life became him like the leaving it," wrote Shakespeare famously of his character Macbeth. The same could be said of NATO's International Security Assistance Force (ISAF) mission in Afghanistan, which is due to end on Dec. 31, 2014.

Our perception of the value of military engagements is shaped inevitably by the way in which they end. We think of Russians and Americans shaking hands for the cameras at Torgau in 1945, but also of Vietnamese civilians clinging to the skids of US helicopters above the Saigon Embassy in 1975.

"Mission accomplished" must not only be proclaimed but convincingly demonstrated, either in terms of the comprehensive defeat of the adversary or the perspective of a brighter, more orderly future. The way in which conflicts end determines to what degree they were worth the blood and effort of fighting them in the first place.

For these reasons, ISAF's withdrawal from Afghanistan is as much a political as a logistical challenge. The Alliance's commitment to Afghanistan has been its most ambitious venture to date.

At the time of writing, over 2,000 US and 3,000 Allied soldiers altogether have given their lives in this endeavor. Inevitably by 2014, this figure will be higher still. Although ISAF first deployed to Afghanistan in 2003, the bulk of the casualties have occurred in the last two years as fighting in the south and east has intensified.

The purpose of ISAF's gradual withdrawal, over the best part of two years, is not to smoothly extract our troops from the line of fire (according to the principle that the most complex military operation is an orderly retreat) but rather to demonstrate the success and durability of the handover to the Afghans themselves, and their capacity to keep Afghanistan and its people together, and at relative peace, without a permanent international life support machine. From this perspective, it is possible to assert a pattern of strategic progression, which has frequently been obscured by the daily bad news stories of "green on blue" attacks, bank scandals, or "adulterous" women stoned to death.

But how can NATO still win its campaign when every seven minutes one of its military containers leaves Afghanistan and its numbers begin to shrink as nations pack up their equipment and roll back from their bases? How can it exert maximum influence when it is well past the peak of its military power and presence; and



Afghan soldiers on a joint exercise with NATO troops.

Inevitably the brunt of this effort will fall on the Americans because of their greater resources and their presence in the south and east. President Obama has already decided to bring home the 33,000 "surge" US forces he deployed in 2010 to help win back Kandahar and the south. But, given popular pressure to terminate the mission, will the US keep in theater the remaining 68,000 US forces until at least late in 2014? The special operations forces, which do the bulk of the fighting, and which operate closely with their Afghan counterparts, will be especially crucial.

“Sooner or later, the Allies will also need to address the question of which residual military presence they wish to leave behind. **”**

Sooner or later, the Allies will also need to address the question of which residual military presence they wish to leave behind. Trainers have already been agreed, but what about special forces, air and helicopter units, intelligence cells and technicians to assist the Afghans? Close air support will be particularly important, as will be intelligence and logistics.

There is little use leaving the Afghans a lot of highly sophisticated military technology if they do not have the ability to operate it, or cannot afford to maintain it. Far better now to agree on the equipment that the Afghans can use optimally, and train them on it – for instance, metal detectors rather than satellites to find roadside explosive devices. And will the NATO trainers not also need force protection as was the case in Iraq, and especially if they are widely dispersed? What kind of footprint, light or heavy, or facilities will this require?

The fighting is concentrated in less than 10 percent of the territory with less than six percent of the population. Moreover, the Afghan units, or Kandaks, now carry out 80 percent of all missions. They have done a credible job of repelling the Taliban especially during urban attacks against the US Embassy, Afghan ministries and international hotels in Kabul. They have suffered higher casualty rates than the international forces and desertion rates have come down.

Indeed, one of the reasons suggested for the spate of "green on blue" attacks by Afghans against their ISAF colleagues in the spring/summer of 2012 was the greater stress of regular combat they are

it will be wise to integrate them into the regular police under more stringent command and control as quickly as possible.

The withdrawal of ISAF will be a complex operation. There are 650 ISAF bases and facilities to dispose of (about half will be taken over by the Afghans), over 60,000 vehicles to repatriate and over 150,000 containers to move – and all in a country with no sea ports and only a rudimentary road and rail network.

Overall the Allies have stationed more than \$60 billion worth of equipment in Afghanistan. Protecting the transit routes against explosives attacks has required ISAF to pay particular attention to route monitoring and clearance and to improving its counter-IED technologies.

As ISAF will still be around for two more years, all these departures must be coordinated with all the fuel, food and military material that will continue to be brought into Afghanistan. ISAF alone needs 50,000 gallons of fuel a day to sustain its operations. But there is no reason to think this will go badly provided that nations coordinate their repatriation plans with ISAF headquarters.

Most sensitive equipment, such as weapons, ammunition and communication devices will be shipped out by air. The route via Pakistan has finally been reopened and NATO has negotiated transit agreements with Russia and three Central Asian countries (Uzbekistan, Kazakhstan and Kyrgyzstan) for road, rail and over-flights. Indeed, Russia has granted NATO the use of a transit hub at Ulyanovsk in Siberia. Although the northern transit route costs the Allies \$120 million more a month to operate than the more traditional southern route via the Khyber Pass and Pakistan, those transit agreements with Russia and Central Asian partners have helped to improve overall relations and could prove useful for possible future NATO operations beyond Europe.

There is another major challenge resulting from such a massive logistical redeployment: this is to ensure that all the money that will flow into the hands of local transport or convoy protection companies does not end up with the Taliban or militias as a consequence of protection rackets and fighting well. They are also the victim of insider attacks.

Former US Defense Secretary Donald Rumsfeld famously said, "You go to war with the army you have, not the army you might want or wish to have at a later time." In this vein, the Afghan security forces will continue to be a work in progress. A balance will need to be struck between the numbers Afghan security will require versus how much the international community can afford to pay to sustain those forces on a long-term basis and whether other countries besides the Allies will pay into the fund. \$4 billion a year is the estimate but it is probably the minimum and, as we have seen before, only keep going as long as the flow of funding continues. So this will be a long-term commitment.

As those Afghan forces shrink from 352,000 to around 220,000 following the 2014 transition, the question of what happens to demobilized men will require particular attention, so that they do not join militias or the insurgency. Local village police have played a role in filling the vacuum in areas where ISAF and the Afghan forces have a lower profile; but they have also been suspected of abuses and

The views expressed in this article are those of the author and do not necessarily reflect official NATO thinking.



Mali's coat of arms.
The motto reads:
"One people, one goal, one faith".

Mali's malaise

How to prevent the Sahel from turning into a corridor of conflict | By Alexander Graf Lambsdorff

Avast, rugged terrain, indigenous Islamic fundamentalism, weak governance, and a profound lack of interest in the West – what sounds like a description of pre-2001 Afghanistan is today's reality in large parts of the Sahel. Roughly serving as a demarcation line between the Maghreb and Sub-Saharan Africa, it covers a vast stretch of land from Senegal in the west to Eritrea in the east. But state borders mean little in the Sahel, they are as porous as its soil.

Also, the exact scope of the Sahel is subject to changes that are due to climatic factors such as desertification and drought. As a matter of policy, the Sahel has not been high up on the EU's agenda. Given its proximity to its borders and its relevance in connection with such issues as migration flows, terrorism, and energy security, this needs to change. Fortunately, this change is underway.

Mali exemplifies the regional and transnational malaise. It was caused at least in part by events in Libya and now directly affects Burkina Faso, Algeria, Niger and Mauritania.

For many years, Colonel Qaddafi paid and equipped Tuareg fighters to keep the vast south of the country under control. At the same time, thousands of Malians were given jobs in Libya and supported their families through remittances.

With the downfall of the regime, both groups lost their sponsor. Many of the fighters returned to Mali, well trained for desert warfare, and thousands of black Africans left or fled the country after the revolution – not only did they no longer have jobs, many of them were also suspected of being mercenaries on Qaddafi's payroll.

It is worth noting that Libya and Mali do not share a common border but that traffic between the two countries across the Sahara crosses Niger or Algeria for about one thousand kilometres. Statehood and borders matter little in the ocean of sand that is the Sahara.

In March of this year, a military coup against the Bamako government plunged the country



Alexander Graf Lambsdorff
is a member of the European Parliament's Committee of Foreign Affairs.
SABINE SCHIRNICK

Flashpoint SAHEL

territory simultaneously with development and aid efforts have multiple benefits.

Apart from the stand-alone virtue of helping to empower the people in the region to build better futures and instill some trust in state institutions, it might help across the Sahel.

It remains to be seen whether China can be engaged in political cooperation on certain topics. The People's Republic is a preferred interlocutor for many countries of the region and while economic competition with the West will remain, certain strategic interests might overlap, such as anti-terrorism.

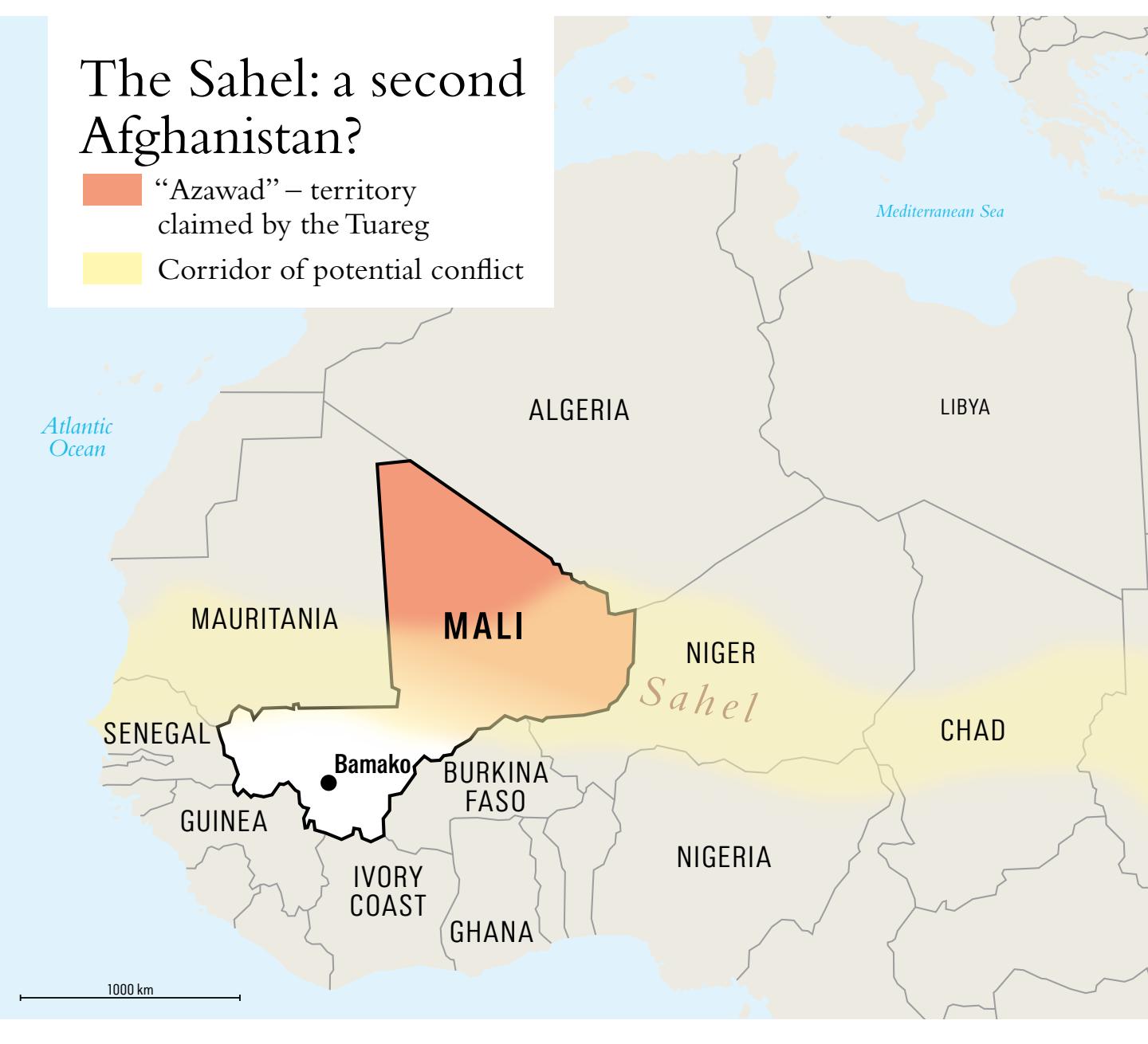
Still, the Sahel is facing an uncertain future, and escaping the downward spiral is by no means an easy feat. The more recent crises that have unfolded in the region, like the severe food shortage or the aggressive move of al-Qaeda into the Maghreb have led to a reappraisal of the Sahel's significance among European policymakers. Many of the countries in the area are former colonies of EU member states, which, depending on the nature of today's relations, can be a blessing or a curse.

France, in particular, will play a leading role in preventing the Sahel from turning into a second Afghanistan. Accomplishing such a mammoth task, however, will require a collective and coordinated effort by the international community.

The failure to address these issues would have repercussions way beyond the region itself. It might pose a threat to the safety not only of the local populations, but also of European and American citizens.

The Sahel: a second Afghanistan?

“Azawad” – territory claimed by the Tuareg
Corridor of potential conflict





The geopolitics of the new Arctic entered the mainstream on Aug. 2, 2007. Descending by Mir submersible to a depth of over 4 km, a Russian-led expedition planted a titanium Russian flag beneath the North Pole. The news shocked the world.

The Lomonosov ridge under the pole, which is probably rich in minerals, is claimed by Russia, Canada, and Denmark. The Russians, it was assumed, were asserting their claim, perhaps even launching a scramble for Arctic resources. One of their leaders, Artur Chilingarov, Russia's leading polar explorer and a Putin loyalist, fanned the flames. "The Arctic has always been Russian," he declared. Yet the expedition turned out to have been somewhat international, initiated by an Australian entrepreneur and a retired American submarine captain, and paid for by a Swedish pharmaceuticals tycoon.

Even so, fears of Arctic conflict have not gone away. In 2010 NATO's top officer in Europe, James Stavridis, an American admiral, gave warning that "for now, the disputes in the north have been dealt with peacefully, but climate change could alter the equilibrium". Russia's ambassador to NATO, Dmitry Rogozin, has hinted at similar concerns. "NATO", he said, "has sensed where the wind comes from. It comes from the north." The development of the Arctic will involve a rebalancing of large interests. The Lomonosov ridge could contain several billion barrels of oil equivalents, a substantial prize. For Greenland, currently semi-autonomous from Denmark, Arctic development contains an even richer promise: full independence. That would have strategic implications not only for Denmark but also for the United States, which has an airbase in northern Greenland.

There are also a few Arctic quirks that turn the mind to confrontation. Most countries in the region (the United States being the main exception) have powerful frontier myths around their northern parts. This is true of the biggest: Russia, for which the Arctic has been a source of

minerals and pride in the feats of Russian explorers, scientists and engineers since the late 19th century; and Canada, which often harps on Arctic security, perhaps as a means of differentiating itself from the United States.

During the cold war the Arctic bristled with Soviet submarines and American bombers operating from airbases in Iceland and Greenland. The talk of Arctic security risks sometimes betrays a certain nostalgia for that period. Some people also worry about Arctic countries militarising the north. Canada conducted its biggest-ever military exercise in the north, involving 1,200 troops, in the Arctic last year.

countries are now racing to get exploration started. Another spur to Arctic co-operation is the high cost of operating in the region. This is behind the Arctic Council's first binding agreement, signed last year, to co-ordinate search-and-rescue efforts. Rival oil companies are also working together, on scientific research and mapping as well as on formal joint ventures.

The third reason for peace is equally important: a strong reluctance among Arctic countries to give outsiders any excuse to intervene in the region's affairs. An illustration is the stated willingness of all concerned to settle their biggest potential dispute, over

statement of Arctic solidarity, the Ilulissat Declaration, issued by the foreign ministers of the five countries adjoining the Arctic Ocean (to the chagrin of the Arctic Council's other members, Sweden, Iceland and Finland). This expressed their commitment to developing the Arctic peacefully and without outside interference. Possible defence co-operation between Arctic countries points in the same direction.

Their defence chiefs met for the first time in Canada in April in what is to become an annual event.

The Arctic Council, founded in 1996, was not designed as a regional decision-making forum,

and his prime minister, Dmitry Medvedev, are both considered well-versed – than any other power, and appears to have concluded that it will benefit more from collaboration than from discord. Indeed its plans for the Northern Sea Route may depend upon international co-operation: Norway and Iceland both have ambitions to provide shipping services in the region.

Russia's ambassador for Arctic affairs, Anton Vasiliev, is one of the council's most fluent proponents of such collaborations. At a recent conference in Singapore, he surprised many by declaring Russia eager to standardize safety procedures for Arctic oil and gas

to be brought in to deliver fuel to the icebound Alaskan town of Nome.

As governments wake up to the changing Arctic, global interest in the region is booming. A veteran Scandinavian diplomat recalls holding a high-level European meeting on the Arctic in the early 1990s to which only her own minister turned up. "Now we're beating countries away," she says. "I've had a couple of African countries tell me they're Arctic players."

Asia's big trading countries, including strong exporters like China and Japan, shipbuilders like South Korea and those with shipping hubs, like Singapore, make a more convincing case for themselves.

All have applied to

join the council as observers, as have Italy and the EU. Half a dozen European countries with traditions of Arctic exploration, including Britain and Poland, are observers already.

Some council members are

reluctant to expand their club. Canada is especially wary of admitting the EU because the Europeans make a fuss about slaughtering seals; Russia has a neurotic fear of China. Even the relaxed Scandinavians are in no hurry to expand the council. Yet the disagreement has been blown over. If the EU, China and others were to be denied entry to the council, they would no doubt try to raise Arctic issues elsewhere, probably at the UN, which is a far more dreadful prospect for Arctic countries. So by the end of Sweden's chairmanship, in May 2013, these national applicants are likely to be admitted.

The United States is less prominent in Arctic affairs, reflecting its lesser interest in the region and lukewarm enthusiasm for international decision-making.

Although its scientists lead many of the council's working groups on subjects such as atmospheric pollution and biodiversity, it only

suspects the council's burgeoning remit.

Frustrated advocates of a more forthright American policy for the Arctic, mostly from Alaska, lament that the United States hardly sees itself as an Arctic country, a status it owes to its cut-price \$7.2 million purchase of Alaska (Russian America as was) in 1867. A common complaint is the United States' meager ice-breaking capability, highlighted last winter when an ice-capable Russian tanker had

Geopolitics in a cold climate

Fears of international conflict over arctic resources are exaggerated.
Clear territorial boundaries make profit-driven co-operation more likely

their maritime frontiers, according to the International Law of the Sea (LOS). Even the United States accepts this, despite its dislike for Arctic mineral resources are within agreed national boundaries. The biggest of the half-dozen remaining territorial disputes is between the United States and Canada, over whether the north-west passage is international or Canadian waters, hardly a cause belli.

Far from violent, the development of the Arctic is likely to be uncommonly harmonious, for three related reasons. One is the profit motive. The five Arctic littoral countries, Russia, the United States, Canada, Denmark and Norway, would sooner develop the resources they have than argue over those they do not have. A sign of this was an agreement between Russia and Norway last year to fix their maritime border in the Barents Sea, ending a decades-long dispute. The border area is probably rich in oil; both

though outsiders often see it that way. Its mission was to promote conservation, research and sustainable development in the Arctic. The fact that six NGOs representing indigenous peoples were admitted to the club as non-voting members was evidence of both this ambition and the countries' rather flaky commitment to it. But since 2007, under Danish, Norwegian and now Swedish chairmanship, the council has become more ambitious. Next year it will open a permanent secretariat, paid for by Norway, in the Norwegian city of Tromsø. A second binding pact, on responding to Arctic oil spills, is being negotiated; others have been mooted.

Russia, which has at least half of the Arctic in terms of area, coastline, population and probably mineral wealth, is in the thick of the new chumminess. It has a reputation for thinking more deeply about Arctic strategy – in which Vladimir Putin had

production. "The Arctic is a bit special for civility," he says. "You cannot survive alone in the Arctic; this is perhaps true for countries as well as individuals."

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Cyber Security

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The cyber attackers are on the march

Defeating them will require new ways of thinking – and lots of money

By Sandro Gaycken

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The threat posed by cyber insecurity has intensified. It is now more substantial than ever and the reason is technological progress itself. Complex, multi-functional, networked computers have become the norm in every sector of society. And we have grown dependent on them - we can no longer live or work without them.

Hackers have always been a problem but they never posed a serious systemic threat. They have been on the periphery, an occasional nuisance and sufficiently manageable. Teenage activists disrupted services to attract media attention. Fraudsters abused the anonymity of the web to make money. But the growing dependency on computers for more critical processes has attracted a new breed of hackers: organized crime syndicates and nation states. These new attackers are different. They have more resources at their disposal. They cannot be stopped by our current security concepts. For them, penetrating any kind of technical protection is child's play. Nor do they fear prosecution; they will never be sufficiently identifiable.

These attackers have woken up to the possibilities, stirred either by individual, headline-grabbing events like Stuxnet or simply by the steadily growing stream of bad news related to all sorts of cyber incidents. They are not yet operational. But most experts are convinced that offensive cyber capacities are an important future asset. Once operational, these capacities will be a game changer and IT security will be an entirely different task, one of vital importance. It will also become more difficult, much more complex. The first step in preparing for the change is to anticipate this future. Some developments are easy to predict.

Organized criminals will identify monetarily interesting systems. The preferred target will be the financial industry, which is dependent on a vast landscape of information technology that is just slightly more secure than the norm. The benefits are straightforward. A patient attacker will be particularly successful; A cyber-manipulator of the financial market will not cause crashes or sudden spikes. They will operate multiple tiny events over a stretch of time. That way, no one will ever notice. Neither the technology nor its operators can pay much attention to detail any more, given the complexities of both the financial system and their technical substrate. Undetected attacks can be mounted again and again. In sum: few costs, no risk, tons of money.

Nation states will be interested in power. Militaries and secret services will identify multiple targets and strategies to gain it via cyber-offense. It comes as no surprise that most countries have announced their interest in the topic over the past few years. They will soon have their cyber troops ready – or buy hacks on the open exploit market – and enter into an exploratory phase to test these new tools. They will discover two things.

First, hacking capabilities can support conventional strategies. Classical deterrence can be strengthened in a number of ways. Military hackers will be an elegant and efficient extension of electronic warfare, attacking military technology wherever it runs through a computer. And it will mainly target companies. Strategies of silent erosion are best placed in a less secured, yet in sum critical and vulnerable target, where incidents happen on a daily basis anyway – the business sector. In the future, such daily incidents of espionage, sabotage and manipulation might become the geo-strategy of choice for some nations. That in itself might initiate – offensive cyber capacities alone will enable them to credibly threaten high-tech nations. Cyber-warfare might evolve into a global strategic equalizer.

However, the militarily potent nations can and will make use of cyber-deterrence as well. They are likely to start demonstrating their capacities soon. This will carry the potential to initiate escalations. Analysts might be unsure how to interpret them. They might decide to base

their response on a worst-case scenario. If they do not know who the attacker was, they might simply choose their favorite enemy – and retaliate. In a climate of heightened tensions and sensitivities towards cyber-incidents, such escalations could spiral into actual conflicts.

The second discovery nations will make relates to the broad spectrum of unconventional strategies enabled by cyber capabilities. One type is particularly likely and worrisome: strategies of silent erosion. These follow the aforementioned paradigm of "running silent" – amassing numerous tiny events rather than delivering single, strong strikes. Attacks would be barely detectable, posing as some kind of business as usual – a minor

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Cyber-warfare might evolve into a global strategic equalizer.

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ous countermeasures. Many such stories are known: The sword became useless against the machine gun; the walled fortress had to be replaced by the bunker with the rise of air power. Only this time, the critically degenerated progress is not just a tank or some military camouflage technology. It spans the whole of society and three quarters of the globe.

This secrecy shrouding cyber incidents is a major problem. It creates what is probably the biggest threat at present: uncertainty. No one knows what is happening, if anything is happening at all, what it means if something is happening, and what could really improve the situation. That gives rise to an uncertain threat perception in general and a good deal of insecurity among decision-makers in particular, leading to some counterproductive reactions.

No one wants to speak openly about it, because anything they say could turn out to be wrong. So there is no debate. No one wants to risk an unconventional approach in case they end up taking the wrong decision. So conventional, conservative, non-reformatory reactions are favored – even if they have failed to provide security in the past decades. And no one wants to waste money combating vague risks. So countermeasures have to be cheap. Paradoxically, all this might cause a costly delay. Getting IT security right, against the background of these insecurities and hurdles will take many more years – a time span that some actors will interpret as an open window of opportunity, probably at significant cost to their victims.

It is crucial, therefore, to initiate a genuine shift toward an age of effective IT security as soon as possible. Disclosure will be an important first step. Both the state and the private sector must enable themselves to detect incidents, and should publicize the details: the actual or potential damage, the depth and the duration of attacks. This will require courage – the courage of decision-makers. Only if we are as open as the immediate security of the systems permits – and there is still a lot of room for that – will we be able to foster an informed and appropriate evolution of information security, and the necessary reform of information technology.

fluctuation, a single incident causing little harm. But they would be part of a strategy of death by a thousand cybercuts. Their patient, ultimate aim would be to erode the economic or the military might of a nation or even a continent by a continuous stream of low-level incidents. Such a strategy would be cheap, efficient, reliable, and risk-free. And it will mainly target companies. Strategies of silent erosion are best placed in a less secured, yet in sum critical and vulnerable target, where incidents happen on a daily basis anyway – the business sector. In

should be disconnected and downgraded back to 1980s standards. But many segments of society cannot abandon the computer. So, can we optimize security to a sufficient degree? Not within the current IT framework. Maintaining an inherently insecure IT infrastructure and bolting some more or less reliable security products on top has not provided anything like the required level of security in the past and it will not do so in the future. A reform of IT technology is required.

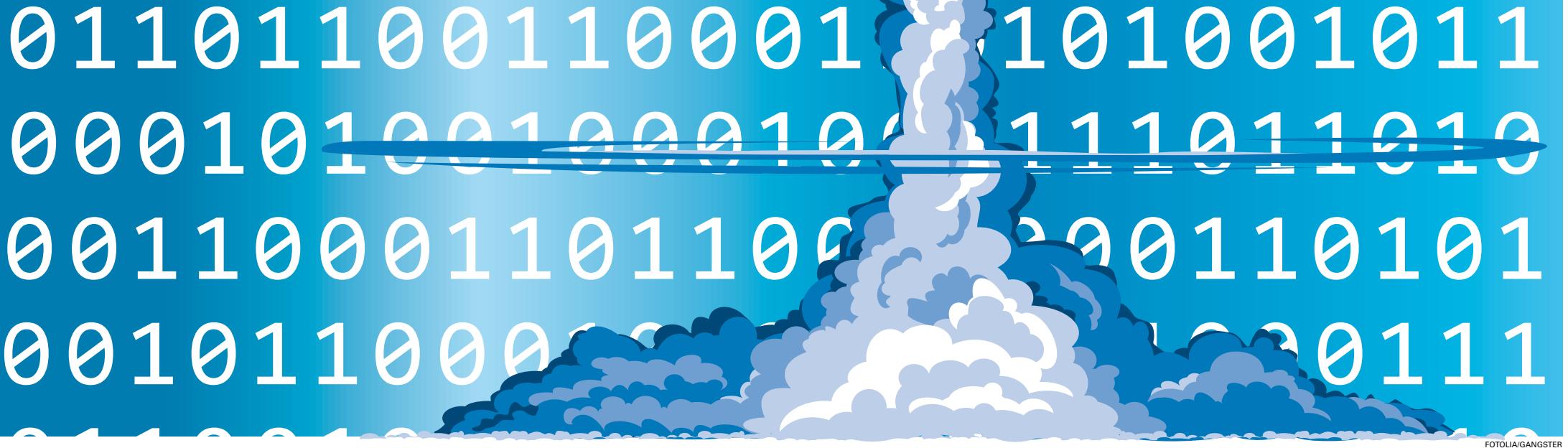
But that is an expensive and complicated undertaking. Any new system first has to be designed and then the whole existing environment has to be replaced. We need good reasons to undertake such an effort. We do not really have them, nor yet. What we do have is plenty of scaremongering from stakeholders with a vested interest in creating a climate of fear, and some scientists – like this author – sketching somewhat hypothetical future scenarios. The more prosaic reality, as far as the general public is aware, encompasses blocked websites, stolen customer data, and credit card fraud – none of which represents a major systemic threat. So should we wait for the

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The new Manhattan Project

How the militarization of cyberspace began – and where it could end

By David E. Sanger



FOTOLIA/GANGSTER

Just days before Barack Obama was inaugurated as the 44th president of the United States in January 2009, he arrived at the White House for one of the most important, least-publicized rituals in the transfer of power in America: the private conversation between the departing commander in chief and the incoming one.

This one promised to be tense. The two men had almost nothing in common. They viewed the world entirely differently: Obama had been elected arguing that Bush had alienated allies, failed to talk with adversaries, and plunged the nation into ill-conceived, expensive conflicts that bred resentment of America around the world.

But that day, Mr. Bush told his successor that no matter how severely Obama denounced Bush-era excesses on the campaign trail, the new president would soon come to appreciate two secret programs that Bush initiated. The first was barely secret at all: the American drone program over Pakistan, which Bush had begun to use as his chief weapon for reaching into tribal lands to eliminate al Qaeda's leadership. The second was, in fact, among the most closely-guarded programs in the Ameri-

David E. Sanger is chief Washington correspondent of The New York Times. He is the author of "Court and Conceal: Obama's Secret Wars and Surprising Use of American Power" (Crown, 2012).



can intelligence world: A program called "Olympic Games" that Mr. Bush had approved in his last two years in office, as Iran sped forward with its uranium enrichment program.

Bush proved to be right: Within a year, the new president had doubled down, then tripled down, on both programs. When the history of cyber-warfare is written, "Olympic Games" will undoubtedly be recalled as the beginning of a new age, one in which cyber-weapons became a critical, if still unacknowledged, element of the American arsenal. It is only a bit of overstatement to say that Olympic Games became the Manhattan Project of cyber, the program in which a new weapon's possibilities, and its limitations, became evident to the world. And while the analogies between the nuclear era and the emerging cyber era can easily be taken too far, there are some legitimate

comparisons worthy of thought – and a few provide cautionary tales.

The motivation behind Olympic Games was two-fold: to slow Iran's progress, and to give Israel an alternative to a military attack.

Both were urgent priorities. It was evident to Obama by the end of his first year in office that his talk of "diplomatic engagement" with Iran was not yielding much. Efforts to talk directly to the Iranian people had accomplished little; private letters to the Supreme Leader, Ayatollah Ali Khamenei, drew responses that could best be described as diatribes about decades of American misjudgments and malfeasance in the region. Obama had quietly accelerated the groundwork for far more extensive economic sanctions against Iran, but they are slow to develop and require extensive cooperation from Iran's major trading partners, which seemed unlikely at the time. So the idea that the US could deploy, with Israel, cyber-weapons that stood a chance of crippling an adversary's nuclear infrastructure, without dropping a single bomb, seemed enormously appealing. In short, the United States could accomplish what previously would have required an air attack or sabotage on the ground.

Best of all, in Obama's mind, the attack would be hard to attribute to Washington or Tel Aviv. The intelligence gleaned by the National Security Agency and Israel's Unit 8200, which cooperated on planning and implementing the attacks, indicated that the Iranians were mystified by what was happening to the centrifuges at Natanz. The engineers at the plant had assumed, naively, that walling their computer systems off from the Internet would protect them from viruses, worms, and other attacks. (Many American and European companies have similarly proven over-confident in the ability of an "air gap," essentially an electronic moat, to protect their most sensitive systems.) When the centrifuges began speeding up or slowing down, destabilizing the giant machines assumed it was a manufacturing error. After all, the Pakistanis had sold Iran an old, outdated, and unreliable design, the so-called "P-1" centrifuge that Pakistan itself had abandoned. That was exactly what the designers of "Olympic Games" had counted on; as long as the Iranians could not tell an accident from sabotage, they could not solve the problem.

Over the next two years, Obama would descend into the Situation Room regu-

larly for a look at "the horse blanket," a huge fold-out map of the Natanz plant. Officials from the intelligence world and the Pentagon would brief him about the progress of the latest attacks, and discuss their future plans. Vulnerabilities in the Iranian design were identified. Almost every time, Obama authorized requests that the program accelerate, with bolder and bolder attacks. New versions of the worm were inserted every few weeks or months, slipped in on memory sticks or other devices, targeting specific groups of centrifuges.

All worked spectacularly – until one day in the early summer of 2010, when a programmer made a mistake. (There is still a running argument over whether it was made by the Americans, the Israelis, or both.) The worm that was intended to stay inside the Natanz plant managed to escape, aboard the laptop computer of an unwitting engineer. When he connected to the Internet, the worm replicated itself – without realizing its environment had changed. Soon the worm, quickly dubbed "Stuxnet," was showing up everywhere – in Iran and India, then in Indonesia and soon around the globe. Computer professionals began picking apart the code. Quickly, they found the silver bullet

unleashed. It was a good call. Soon the worm had its biggest success: It took out nearly 1,000 centrifuges. Iran removed far more machines, for fear they, too, would be destroyed. The first sustained cyber attack by one nation on another appeared to be a success.

But we now know that the success was relatively short-lived. Now aware that they were under attack, the Iranians designed preventative action. In the end, according to estimates inside and outside the US government, Stuxnet bought maybe a year, maybe 18 months, of delay. Yet now, two years later, the data shows that the Iranians have installed nearly three-quarters of all the centrifuges they can put inside the deep underground site at Qom – one largely invulnerable to Israeli attack – and their production of enriched uranium has resumed.

Today we are going through a parallel debate about how to use Predator drones. President Obama has taken to the Predator for the same reason he has embraced cyber-attacks: the Predator is a precision instrument. Civilian casualties are reduced. Properly targeted, he believes, cyber-weapons are far less likely to harm innocent civilians. In short, the lawyer inside Obama is willing to put constraints on the military commander in chief.

Now Washington, and the world, has to deal with the aftermath. Suddenly many are asking the question that Obama himself asked during the debates over Olympic Games: Has the United States legitimized the use of a new weapon war, one that could easily be turned on America or its allies?

All accounts that was only one of the issues nagging at the President as he

"Has the United States legitimized the use of a new weapon of war, one that could easily be turned on America or its allies?"

ushered the United States into a new age of cyber-war.

As a candidate in 2008, when Obama spoke about cyber threats it was mostly in terms of protecting the United States and assuring the privacy of American citizens whose medical and credit card data was at risk of exposure.

But the militarization of cyberspace raised a host of new issues. First among them was the question of when the United States should use a cyber weapon. The decision to attack Iran was straightforward: In Obama's mind, it was a way to avoid war, not to start one. But what of other, more complicated cases?

So far, Washington will not engage in that subject in public. It cannot, since it does not acknowledge possessing or deploying cyber-weapons. But sooner or later the country is going to have to

debate when to use cyber attacks. And that is not likely to be a short debate.

Just think: It took years after the United States dropped the atomic bomb on Hiroshima for the nation to develop a common national understanding of when and how to use a weapon of such magnitude. Not until after the Cuban Missile Crisis, 50 years ago, did a weapon was too terrible ever to employ again, save as a deterrent and a weapon of last resort.

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Today we are going through a parallel

Cyber-warfare" as a term is slowly but surely permeating into public consciousness around the world. First came Stuxnet, followed by Duqu, then Flame, and just recently we discovered Gauss – all sophisticated malware cyber-weapons used for cyber-espionage or cyber-sabotage – or both. They represent the relatively new trend of cyber-warfare, attacks carried out by nation states on other nation states using computer software as a weapon.

However, what we do know is that increasing use of cyber-weapons is linked to acts of state-backed cyber-war, and not merely (non-state-backed) cyber-crime or cyber-terrorism. This can be fairly reliably assumed when one looks at the cyber-weapons' sophistication, and also the respective budgets – millions of dollars – that must have gone into achieving that sophistication.

This is what is most frightening about cyber-warfare: it is extremely well financed, and therefore the results it can achieve can be the most far-reaching and damaging – even paradigm shifting.

The continuing uncovering of cutting-edge cyber-weapons also indicates how secret services and/or militaries are becoming increasingly active in cyber-armament and deployment in addition to their more traditional roles. As a result, the Internet – the key enabler for most cyber-weapons – is becoming increasingly militarized. None of this can be deemed a good thing – either for humankind or the planet it inhabits.

With cyber-warfare on the rise, governments should, at least in theory, be open to taking steps to responsibly agreeing to certain controls on cyber-weapons in the interests of their electorates and of course of national and world peace. If state-backed development of cyber-weapons continues unabated, the day may come when, heaven forbid, terrorists get a hold of them.

As regards attribution, pinpointing precisely who is behind a given cyber-attack continues to be practically impossible due to cyber-weapons' anonymity. One can never tell for sure where a cyber-weapon was developed, or to whose order, as any such hard data – proof – simply never exists in a cyber-weapon. Attribution can only be

guessed at, for example, by programmers' comments that are sometimes left in the code, or the political context of an attack (who would benefit?). However, what we do know is that increasing use of cyber-weapons is linked to acts of state-backed cyber-war, and not merely (non-state-backed) cyber-crime or cyber-terrorism. This can be fairly reliably assumed when one looks at the cyber-weapons' sophistication, and also the respective budgets – millions of dollars – that must have gone into achieving that sophistication.

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In fact, this scenario is likely. All it takes is one slip-up to cause details of a "secret" cyber-weapon to be released out into the wild. Once there, it is fairly easy for the technology to be stolen, copied and adapted, and before you know it, a "new" cyber-weapon has wound up in the hands of goodness knows whom.

So, faced today with the ominous prospects of cyber-warfare's disastrous consequences, what realistic potential is there for some kind of control of the escalating situation?

I believe the only way to deter cyber-warfare in general is in international cooperation. I think an "International Cyber-Security Organization (ICSO)" should be created, which would act as an independent platform for global cooperation, leading hopefully to treaties controlling cyber-weapons in the same way the International Atomic Energy Agency (IAEA) controls nuclear weapons

must be adhered to at all critical points. The second step would be developing a risk management approach and extending cyber-security to critical infrastructure. Monitoring is another very important task: it needs to be sufficiently flexible while extremely intelligent. And let us not forget about improving cyber-education of the population.

On a smaller scale, I am often asked if

average home users or companies should be at all worried for themselves personally with news of the ongoing growth in cyber-warfare. At first, the answer might be expected to be no. Stuxnet, etc. were

designed as highly targeted cyber-weapons aimed mostly at the Middle East. Why would someone in, say, Iceland, be at all worried?

Well, besides the accidental side-effects mentioned above that could affect critical infrastructure elsewhere – including in Iceland – once malware is in the wild it can travel to practically any point in the world via the Internet (via, for example, a socially-engineered e-mail attachment or drive-by download). Or, if USB sticks are used for propagation, what's not to say your neighbor in Iceland was given an infected USB while on a business trip in Lebanon, from which he showed you his photos of the trip after the barbecue Saturday night?

Unlikely? Sure. But that Lebanon-to-Iceland scenario has to occur just once – anywhere – for the malware to spread where it wasn't intended, and from there it could spread exponentially all over the globe, affecting anyone, maybe everyone, including the attacker's country. And by everyone I mean literally everyone – individual users, companies, governments, and whole countries – since it will be homogenous infrastructure, operating systems and software running on the systems we use in everyday life that will come under attack.

"If nation state-backed development of cyber-weapons continues unabated, the day may come when terrorists get hold of them."

In the meantime, what can countries do to protect themselves? First of all it needs to be understood that it is almost impossible for countries to fully protect themselves from cyber-war attacks today. To do so it would be necessary to practically rewrite just about all the software code in existence for secure operating systems. This is simply unrealistic – far too expensive.

Protection is more difficult the more a country has lots of essential services online. Many of these services are managed by different local authorities inside a country. This means they may have different security tools, sometimes different policies, and so on.

So the first step would be to have a national security defense policy, which

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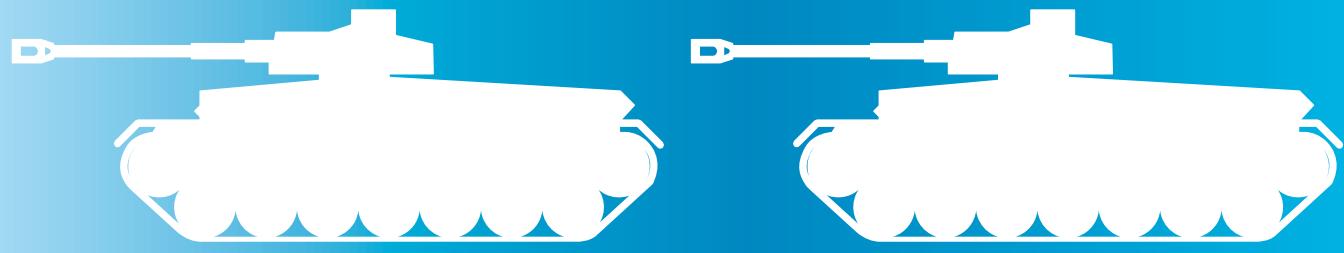
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The development of cyberspace as a military domain
By Michael Hayden



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I first encountered "cyber" as a military issue when I arrived in San Antonio, Texas in January of 1996 to take command of the Air Intelligence Agency. In my previous posting as Chief of Intelligence for US Forces in Europe I had spent most of my waking moments attempting to deal with the Balkans and the lingering after effects of the battle of Kosovo Polje of 1999. On arrival in Texas, I found that I had gone from the most medieval to the most modern of challenges.

Luckily, I had a good staff in Texas and US Air Force thinking about cyber was quite advanced. My staff began to educate me on the concept of cyber as a "domain" – a place where the American military would ensure American freedom of action while also holding in reserve the ability to deny such freedom of action to others.

Cyber, sea, air, space...cyber. To an American military officer the concept of cyber as a domain is curiously liberating. If it were a domain it would have, like the other domains, its own peculiar characteristics: this one was inherently global, inherently strategic, characterized by great speed, characterized by great mobility. We knew how to deal with that, no matter how complex the technology.

And if cyberspace were a domain, habits of American military thought would drive one to the conclusion that combat here could be decisive, the same way that the sea domain was decisive at Trafalgar, the land at Gettysburg, and the air in the battle of Britain.

If decisive effects could be achieved in the cyber domain, then there had to be circumstances where action in the other domains would be merely supportive, the way naval bombardment could support a land invasion (Normandy) or ground forces could be used to seize needed airfields (Iwo Jima).

And if American military doctrine was developing along these lines, it was only a matter of time before military organization would follow and a command dedicated to the new domain would be formed.

US CYBERCOM – charged with the "conduct of full spectrum military cyberspace operations" – was formally established in June 2009, the product of the

almost relentless doctrinal logic described above. Indeed, CYBERCOM had been anticipated by several predecessor organizations on which it was eventually built. In 1998 a joint Department of Defense and Intelligence Community Information Operations Technology Center was formed at NSA that expanded DoD and IC thinking and developed new concepts and technologies for integrated Computer Network Operations. Later a joint task force (also at NSA) under the unwieldy name of Joint Functional Component Command-Net Warfare expanded both offensive thinking and tools.

As CYBERCOM was organizing itself, the most seminal American policy piece to date on cyber appeared in the September 2010 issue of *Foreign Affairs*. It explicitly labeled cyber as a domain, emphasized its inherent dangers, laid out the doctrine of active defense and outlined the role of the new command as "part sensor, part shooter."

But the most important line in the piece may have been the one under the title: "By William J. Lynn III, Deputy Secretary of Defense." Not the Deputy Attorney General.

" Does a file on a server in say Houston or Bonn enjoy the same kind of sovereignty that the building or the neighborhood in which it is located does? "

It's not clear if the causal relationship between the command's formation and the survey results is a tight one or if the attitudes reflected in the survey are enduring, but they do suggest the degree of suspicion that was present.

Part of that suspicion is surely due to military cyber's peculiar heritage as the child of the intelligence community. It is no accident that US CYBERCOM is collocated at Fort Meade in Maryland with the National Security Agency, America's largest espionage service. No coincidence either that the head of the Command also serves as the Director of the Agency.

This pattern is largely followed in other states arming themselves for cyber. Unlike

the physical domains where reconnaissance of a target is usually a severable and more easily performed task than actually attacking it, in the cyber domain the intelligence function (penetrating a target, living on it undetected for a long period of time while extracting critical data) is

question. Most Americans label any unpleasant event on the Internet as an "attack", but much of this today is really cyber-espionage, the stealing of secrets through remote means. Espionage is generally considered an accepted international practice but in this domain the targets are so frequently civilian trade secrets or corporate intellectual property that the old conventions could be called into question.

And what about cyber-activity that collapses another nation's network, as Russian "hackers" did in Estonia in 2007 and in Georgia in 2008? Since much of this activity flowed through servers not in Russia but in third countries, what right did the targeted countries have to "shoot back" or at least pursue the intruders? Does a file on a server in say Houston or Bonn enjoy the same kind of sovereignty that the building or the neighborhood in which it is located does? Does the American or German government inherit some sort of responsibility for allowing their "neutral" territory to be misused?

These intelligence roots give cyber a more ominous air than it would otherwise have and the phenomenon is reinforced by the intelligence community's traditional secretiveness.

That secrecy presents additional problems as the United States and other cyber-faring nations attempt to create domestic and international "rules of the road" for the new domain. Consensus on some very difficult challenges will depend on informed discussion and debate, which can only take place with a degree of transparency that is not now commonplace.

Domestically for the United States, the new domain creates seams between the Department of Defense (which technically has authority to defend .mil) and the Department of Homeland Security (which must defend .gov and help others secure .com and similar civilian spaces). Beyond the question of creating adequate competencies in not one but two Departments, the legalistic division of the domains defies operational and technological realities.

Nothing could put the issues surrounding cyber attack and defense into sharper relief.

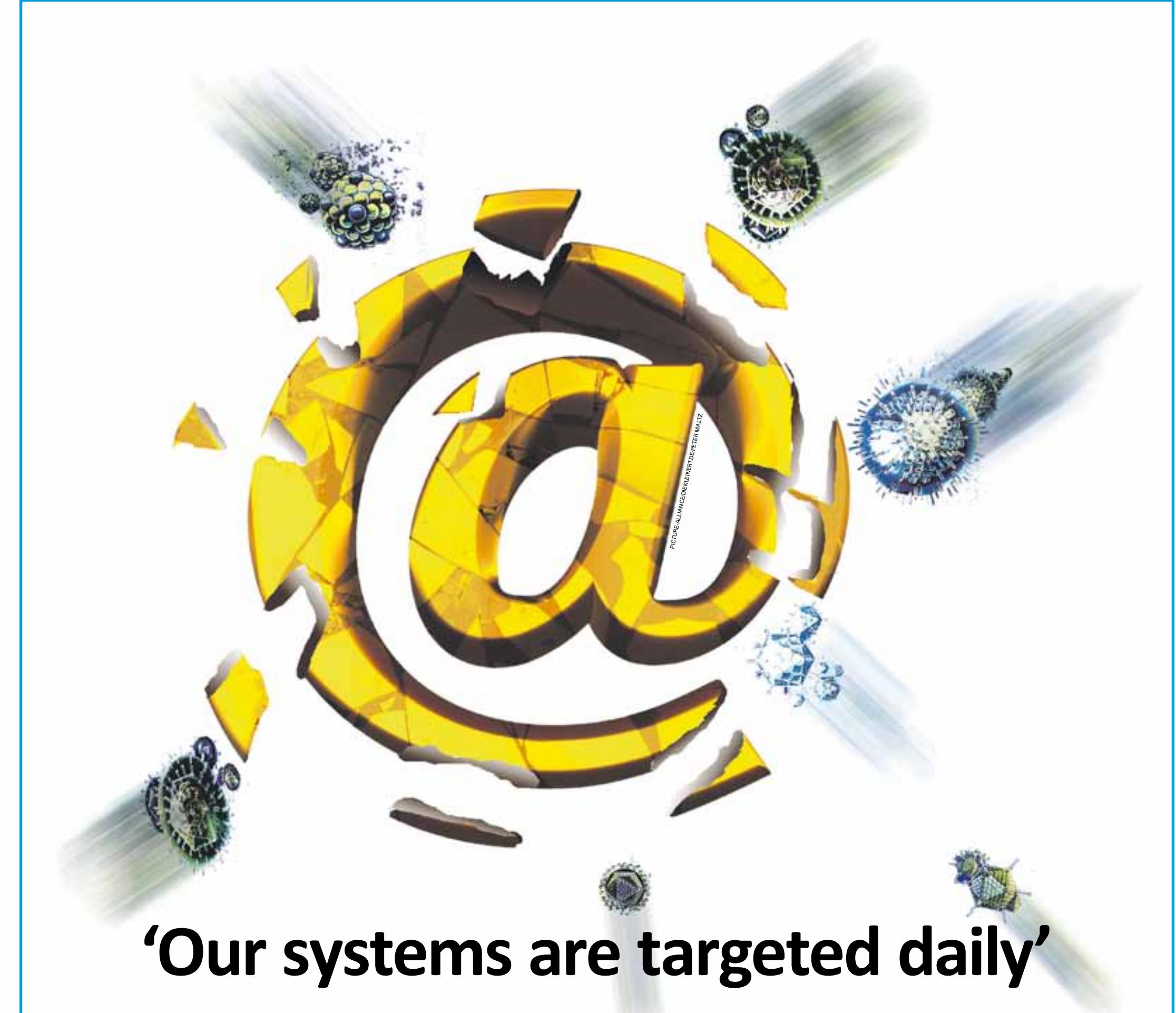
The United States military was among the first to organize itself for cyber-operations. As I participated in that process – in a nation with much to lose of its treasure, privacy, commerce and security in this new domain – I knew that that was a prudent and necessary step.

But I also know that the Command's formation created and accelerated as many questions as it seems to have answered. There is much more to be resolved as we, our friends and our competitors grapple with this new dimension, and how these questions are resolved will affect us all.

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'Our systems are targeted daily'

John Suffolk, Huawei's Global Cyber Security Officer, sees cyber security as a shared global problem and promises: 'We support international collaboration, openness and verifiable trust'

In your view as a representative of an international ICT company, what are the current challenges in the field of cyber-security?

In our view cyber-security is challenged by three main factors: Firstly, technology is developing so fast that our collective industry's ability to cater for the increasing threats is becoming harder and harder. Secondly, national borders, laws and regulations are not respected by a world intertwined with technologies and service providers from around the world. Thirdly, the industry is characterized by complex international supply chains, which increase the risk of cyber-security threats. Seventy percent of components used in Huawei equipment comes from outside mainland China and we intertwine our services, systems and operations we intertwine the risk of cyber-security. Without being melodramatic we succeed together or we fail together.

Given that we are joined by a set of common objectives we are also joined by a set of common threats; cyber-security is one of them. The reality is: As we intertwine our services, systems and operations we intertwine the risk of cyber-security. Without being melodramatic we succeed together or we fail together.

What could effective cooperation between government and industry players look like?

Effective cooperation between government and industry means that all governments and industry must have a voice – everyone must be treated equally. We must focus on facts not fiction, we must understand the real problems, and we must ignore commentary that is meant to inflame. Instead we should focus on activities that bring parties together to forge strong open, trusting productive relationships. Achieving an effective, global, industry-wide solution is going to demand sober and fact-based dialogue, not commercial or political jousting.

On what level – nationally and internationally – do you see these standards emerging?

All technology users and vendors have an equally large stake in finding a solution to address these challenges and we must set a better example. Industry and governments must work together to develop the right policy framework to enhance cyber-security.

We favor and support international collaboration, openness and verifiable trust as the foundation for a world where technology can continue to drive economic and social improvement for the majority of the seven billion citizens on the planet.

Governments must take the lead to establish united and integrated governance to drive forward comprehensive and collaborative approaches to cyber-security – Huawei commits itself to supporting such an endeavour.

What in particular can Chinese companies contribute in order to increase global cyber-security?

As a global leading telecom solutions provider, Huawei is fully aware of the importance of cyber-security.

First of all the notion that companies or products from one part of the globe can be trusted more than companies or products from another part of the globe is nonsense. It is not about East or West or even North or South, it is about a global supply chain. So whether you are a Chinese company or a company from Timbuktu, you probably have a role to play in our combined challenge.

In the past Huawei was often confronted with security issues or the support of Chinese public authorities. How does Huawei answer to such accusations?

We start by explaining the facts. We operate in over 140 countries; Over 72 percent of our employees are locals from the country we operate in; 70 percent of components come from outside of mainland China and so on. Then we say "do not believe

Huawei Technologies
is a Chinese multinational networking and telecommunications equipment and services company. The Shenzhen, Guangdong-based company has a turnover of €32 billion and employs 150,000 people worldwide. It recently overtook Ericsson to become the world's largest telecoms equipment maker. The company's European headquarters are in Düsseldorf, Germany. Huawei Technologies Deutschland GmbH has more than 1600 employees in Germany. John Suffolk (picture) is Huawei's Global Cyber Security Officer.

question by our customers. Nevertheless, there's no such thing as a 100 percent guarantee. No one promises that.

The reality is that every part of your business, and those who you take hardware and software components from, must work together to minimize the risk. We have a rigorous set of processes that we have developed with IBM since 1997. These processes enforce a systematic approach to everything we do including R&D. But given that, we make no assumptions, nor believe anyone without verification – we check the quality and safety of our products in an independent way multiple times.

We believe we are one of the few, if only, global technology companies that allows multiple organizations to independently verify our products. They apply whatever testing, reviews, methods and tools to our products – we have no say in how they do this. We believe that this unique openness, transparency and collaboration is the best way to drive up the security quality of technology products – we believe that all vendors should do this.

What is your outlook regarding cyber-security?

With the recent publications of threats such as Stuxnet and Flame, the world has reached a decision point: does it continue on its current path whereby any misguided actor, regardless of motive, can operate freely in an unregulated world and develop malware for any purpose? If we accept this route, then we must stop complaining and accept the consequences of the cyber race to the bottom of the pit and the return of the Wild West. Or should we collectively step back from the precipice, as we have done in other forms of warfare, and establish laws, norms, standards and protocols.

We favor and support international collaboration, openness and verifiable trust as the foundation for a world where technology can continue to drive economic and social improvement for the majority of the seven billion citizens on the planet.

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